

FINANCIAL TIMES

US foreign policy

Exercising responsibility on the cheap

Edward Mortimer, Page 12



McDonald's

Why the golden arches are looking tarnished

Page 13

World Business Newspaper <http://www.FT.com>

WEDNESDAY JULY 16 1997

US and Germany plan joint force to outreach Nato

The US and Germany plan to deepen military links by setting up a joint air defence unit of up to 600 troops that could operate in crisis regions beyond the borders of the Nato alliance. The proposal, modelled on the existing 5,000-strong Franco-German corps, reflects Germany's determination to cement a close military relationship with the US following the withdrawal of more than 200,000 US troops from Germany since the end of the Cold War. Page 14

Arafat asks EU pressure on Israel Citing Israeli intransigence, Palestinian leader Yasser Arafat, speaking in London, called on the European Union to threaten economic sanctions against Israel in order to salvage the Oslo peace accords. Page 14

Officials named in Brazilian bond fraud: Twenty Brazilian politicians and officials, including three state governors and two mayors of São Paulo, its largest city, operated a "criminal scheme" of fraudulent bond issues which cost taxpayers \$327m (£221.2m), according to the head of a Senate investigation. The report also cited 161 financial organisations. Page 7; World stocks, Page 32

US retail sales, lifted by figures from car dealers, rose 0.5 per cent in June, reversing three straight declines. Yields on 30-year Treasury bonds, which move in the opposite direction of prices, stood at 6.56 per cent after the report, slightly higher than on Monday and above Friday's 6.52 per cent, the lowest yield this year. Page 7; International bonds, Page 20

Raisio, the Finnish food processor, saw its shares soar by 34 per cent after it unveiled a North American licensing deal for no cholesterol-cutting margarine, Benecol, with a division of Johnson & Johnson, the US consumer and health care products group. Page 15

Kia, South Korea's third-largest carmaker, averted possible bankruptcy when creditor banks agreed emergency loans. It was the third rescue of a Korean conglomerate since April when Korean banks decided to prevent more collapses following the bankruptcy of the Hanbo and Sammi steel groups. Page 15

Drinks merger battle heats up: Merger-minded Guinness and Grand Metropolitan of the UK seized the initiative in the face of opposition from Bernard Arnault of the French group LVMH, and released details of talks between the three about a possible break-up of LVMH's Moët Hennessy business. Page 15

Cambodian election pledge: Cambodia's Hun Sen, who ousted his co-prime minister in a coup last week, said elections will be held as agreed on May 23 next year.

Milosevic becomes Yugoslav president

Serbia's Socialist strongman Slobodan Milosevic, left, was appointed president of Yugoslavia by the federal parliament in a move that allows him to maintain his hold on power for another four years. Barred by the Serbian constitution from a third term as president of Serbia, he transferred his power base to the Yugoslav presidency backed by Montenegrin allies. Page 3

Fresh allegation on US political funding: US Senator Fred Thompson, chairman of hearings into campaign finance abuses, said the committee had uncovered documents showing that a foreign citizen, understood to be British, had offered a \$100,000 donation to the Democratic National Committee in exchange for a meeting with US policy officials about Taiwan. Page 7; Editorial comment, Page 13

Citicorp, the US bank which earns most of its profits in emerging markets, announced cost-cutting as it warned of a squeeze in global corporate lending. Page 15

The World Bank disbursed nearly \$20bn in loans to developing countries in the year to June 30, up 4 per cent from the previous 12 months, but a re-examination of lending policy meant that the number of loan approvals fell. Biggest borrowers were China (\$2.5bn), Russia (\$1.7bn), India (\$1.5bn) and Argentina (\$1.5bn).

FT.com the FT web site provides online news, comment and analysis at <http://www.FT.com>

STOCK MARKET INDICES

New York Stock Exchange

Dow Jones Ind Av ... 7,922.06 (-20.50)

NASDAQ Composite ... 1,521.20 (+8.02)

Europe and Far East

CAACO ... 2,950.78 (-9.11)

DAX ... 4,211.13 (-10.63)

FTSE 100 ... 4,889.3 (-41.9)

Nikkei ... 20,684.41 (-150.37)

London

S ... 1,070.65 (-0.76)

DM ... 1,001.25 (-0.02)

FT ... 1,003.55 (-0.45)

ST ... 1,078.05 (-0.45)

Y ... 115.85 (-0.55)

US LUNCHTIME RATES

Federal Funds ... 5.1%

3-month T-bill Yld ... 5.165%

Long Bond ... 10.0%

Yield ... 5.557%

London

S ... 1,074.95 (1,688.9)

DM ... 1,000.05 (1,700.9)

FT ... 1,003.55 (1,003.55)

ST ... 1,078.05 (1,078.05)

Y ... 115.85 (115.85)

Other Rates

UK 3-mo interbank ... 6.5%

UK 10 yr Gvt ... 10.1%

France 10 yr Gvt ... 10.08%

Germany 10 yr Bund ... 10.274

Japan 10 yr JGB ... 104.7102 (104.9542)

North Sea Oil (Argus)

Brent Dated ... \$17.915 (17.94)

Stock Market Indices

Gold

New York Comex

Jul ... \$318.3 (320.1)

London

S ... \$320.15 (321.5)

Dollar

New York Comex

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NEWS: EUROPE

Wavering support in Montenegro prompts early action by parliament

Milosevic voted Yugoslav leader

By Guy Dinmore in Belgrade

Mr Slobodan Milosevic, Serbia's Socialist强人 for the past 10 years, was yesterday appointed president of Yugoslavia by the federal parliament in a move that allows him to maintain his hold on power for another four years.

Barred by the Serbian constitution from seeking a third term as president of Serbia, Mr Milosevic transferred his power base to the Yugoslav presidency backed by Montenegrin allies.

Montenegro is the only other republic to have remained in the federation after its violent disintegration and the departure of Slovenia, Croatia, Bosnia and Macedonia.

The 138-member lower house of the Yugoslav parliament approved Mr Milosevic's appointment by 88 votes to 10. The vote in the upper house was 29-2. Some opposition parties maintained their long-standing boycott of the assembly and did not attend.

The vote was held a week earlier than expected, apparently because it was feared a power struggle within the

Montenegrin leadership would break up their wavering support for Mr Milosevic.

Tension between the two countries has been rising since Mr Milo Djukanovic, Montenegro's prime minister, attacked Mr Milosevic last February for holding back on political and economic reforms.

The Yugoslav presidency has largely figurehead powers, and commentators expect Mr Milosevic to try to change the constitution to enhance his position in spite of opposition in Montenegro.

Mr Milosevic takes up his new office on July 23. Belgrade media reports suggest Serbian presidential and parliamentary elections will be held on September 14.

The Socialists remain the strongest party in Serbia despite the dire state of the country's economy and its international isolation following the wars in Bosnia and Croatia.

Mr Milosevic, who maintains an iron grip on the only nationwide television and radio network, has had his position enhanced by the break-up of the Zajedno (Together) coalition. Zajedno mounted three months of

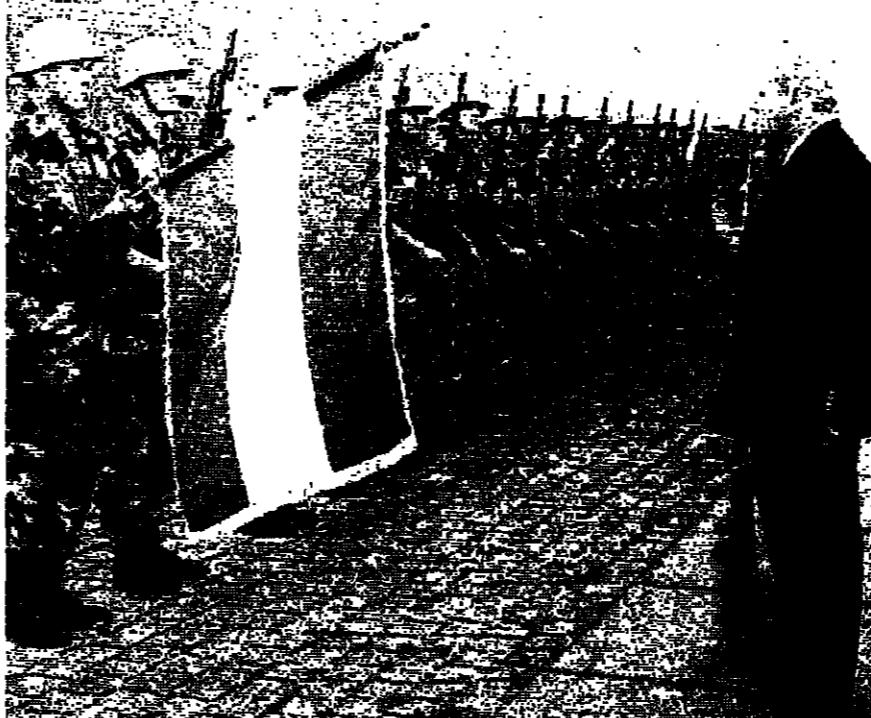
street demonstrations last winter in protest against the annulment of their victories in local elections last November.

Mr Vuk Draskovic, the pro-monarchist leader of the opposition Serbian Renewal Movement, said nothing had changed with Mr Milosevic's appointment. "From today he is formally ruling what he ruled informally."

Mr Draskovic has declared his candidacy for the Serbian presidency but, with other opposition parties, is threatening to boycott that election and the parliamentary polls if electoral conditions, such as control of media, are not satisfactory.

European governments are putting pressure on Mr Milosevic to allow the Organisation for Security and Co-operation in Europe (OSCE) to monitor the campaign in order to prevent a repeat of the alleged fraud and biased media coverage that helped Mr Milosevic win in 1992.

Mr Milosevic's Socialist party has not yet named its candidate for the Serbian presidency. Mr Zoran Lalic, the previous Yugoslav president and a loyal ally of Mr



Slobodan Milosevic reviews his troops. He is expected to seek to enhance his political power as president in spite of opposition in Montenegro

Milosevic, is one of several possibilities.

• A bomb exploded outside the flat of an OSCE monitor late on Monday evening in Banja Luka, the largest Serb-held town in Bosnia, the second night in a row that the organisation was apparently targeted, agencies report from Sarajevo.

The overnight bombing

heightened concern about a possible nationalist backlash against international staff working in Serb territory.

A OSCE spokesman said: "We are looking into the possibility that this is a more orchestrated campaign".

The organisation, which is running September's local elections in Bosnia, tightened security precautions for

its people in Serb-held areas. Serb anger was sparked by moves against their war crimes suspects in the past two weeks. Tension increased on Monday, when the international war crimes tribunal in The Hague sentenced Mr Dusko Tadic, a Bosnian Serb, to 20 years in jail for atrocities in prison camps in north Bosnia.

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Knives out in big Russian bank scandal

By Chrystia Freeland in Moscow

A \$500m banking scandal which threatens to splinter the Russian ruling establishment took a new twist yesterday when Mr Andrei Vavilov, a former deputy finance minister, returned to Moscow to deny any wrongdoing in the affair.

Mr Vavilov issued his denial in answer to accusations made on Monday by Mr Sergei Dubinin, the central bank chairman, whose charges are being pursued in a criminal investigation.

In a written statement, the central bank chief accused Mr Vavilov of authorising government debts when he was in the finance ministry which allowed Unicombank, a medium-sized Russian commercial bank, to misappropriate half a billion dollars of state money.

"I have been confronted with clear symptoms of the disease of corruption," wrote Mr Dubinin, in a detailed account of the disappearance of \$35m intended to finance the production of MiG jet fighters and \$275m earmarked to pay civil service wages in the Moscow region.

In an emotional conclusion Mr Dubinin, who has in the past shied away from open political disputes, asked: "Will we manage to bring this case to court? Will we manage to return the money to the state?... I am convinced this affair will become, for all of society, a public test of the effectiveness of the state in enforcing its laws."

Mr Vavilov, who returned from holiday to defend himself in Moscow yesterday, stoutly denied the charges, saying "all accusations against me are groundless". Unicombank has dismissed Mr Dubinin's allegations as "absurd".

Although multimillion dollar embezzlement accusations have become almost commonplace in Russia's wild new market place, this

week's imbroglio has captured the interest of jaded Russian society. Described by one Moscow daily as "Russia's biggest ever banking scandal", the affair is being viewed as a turning point in the formation of Russia's post-Communist political and economic elite.

Last year, united by the threat of a Communist victory in presidential elections, Russia's leading banks and corporations formed a tight alliance. But, as the Communist threat has waned, their friendships have frayed.

The open attack on Mr Vavilov, long one of the most powerful figures in Russian high finance, is seen as a sign that the growing hostility among the country's mightiest business and political interests has erupted into all-out war.

The charges against Mr Vavilov are an oblique blow against Mr Vladimir Potanin, a former deputy prime minister and now a banking magnate. Mr Vavilov is a senior executive in Mr Potanin's Oneximbank group.

Once a close ally of Mr Anatoly Chubais, a top reformer in the Russian cabinet, Mr Potanin has alienated many of his former financial allies and seems to have fallen out of favour with the government.

"This is a form of dishonorable competition from our economic and political rivals," said Mr Modest Kolev, an Oneximbank spokesman.

In a close ally of Mr Dubinin, who has in the past shied away from open political disputes, asked: "Will we manage to bring this case to court? Will we manage to return the money to the state?... I am convinced this affair will become, for all of society, a public test of the effectiveness of the state in enforcing its laws."

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Izvestia, the Russian daily which is now partially owned by Oneximbank, speculated in today's edition that the affair had been orchestrated by Gazprom, Russia's natural gas monopoly. The newspaper alleged that Gazprom was seeking to punish the banking group for its failed attempt to secure seats on Gazprom's board of directors last month.

Slovenian MPs clear last-minute EU hurdle

By Jack Grimston in Ljubljana and Kevin Done in London

Slovenia took a crucial step towards inclusion in the next wave of European Union expansion yesterday, when its parliament ratified the country's EU association agreement.

The treaty, a crucial pre-condition for the start of talks on full membership, has been the subject of intense political debate for more than a year.

The vote in Ljubljana came as the European Commission formally agreed to recommend that EU membership talks should begin next year with Poland, Hungary,

the Czech Republic and Estonia as well as Slovenia. The EU has previously agreed to begin talks with Cyprus.

Ratification was finally supported by 70 votes to three in the 90-member national assembly, parliament's lower house.

Slovenia, which gained its independence from the former Yugoslavia in 1991, is the most prosperous of the former communist states of east Europe, but it has been slow to ratify the association agreement, which has demanded controversial changes in the constitution to allow the ownership of property by foreigners.

The Slovenian parliament broke

the impasse on Monday, when it overwhelmingly endorsed the necessary changes to the constitution. The changes had to be made after the constitutional court declared last month that the EU association agreement was illegal as it committed the country to open its property market to EU citizens when the constitution forbade this.

The new clause says that foreigners can own property under international agreements or other laws if such rights are granted on a reciprocal basis.

Opposition parties had claimed that the government of Mr Janez Drnovsek, the prime minister, had sacrificed national inter-

ests in signing the agreement. They only offered their support for the measures, which required a two-thirds majority, after receiving guarantees that certain parts of the country would be protected from outside ownership.

The protective measures include the condition that property in some areas of natural beauty can only be owned by those living permanently in the area, and the new laws also grant public authorities pre-emptive purchase rights on some property.

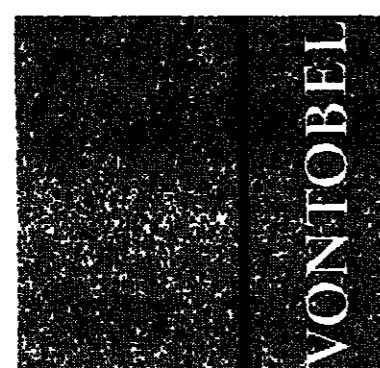
As a political concession to gain opposition support, Mr Drnovsek said in June that he would submit his government to a vote of no

confidence if the constitutional change and ratification were passed by July 15 and Slovenia was not included in the next round of EU expansion.

Mr Zoran Thaler, Slovenian foreign minister, said yesterday that "some politicians have used this issue to assault the government. But with ratification, we can really start work on the content and preparation of our approach to the EU."

Last week Slovenia failed to qualify for the first round of Nato expansion, but was picked out along with Romania as a front runner for the second wave of enlargement.

To our shareholders
Interim results as of 30 June 1997



Vontobel Group closed its unaudited first-half 1997 accounts with a profit of 52.1 mn CHF (excl. minorities). Compared to the year-earlier period (35.1 mn CHF as of 30 June 1996), this represents an increase of 48%. Cash flow amounted to 77.9 mn CHF (59.8 mn). Assets under management throughout the Group increased from 30.3 bn CHF to 43.1 bn CHF.

Gross income (operating profit) rose by 41% from 73.3 mn CHF to 103.6 mn CHF. All major earnings components increased by double-digit rates, and exceeded both budgeted figures and last year's very high levels at mid-year. We expect another year of good full-year earnings.

In a year-over-year comparison (30 June 1996), first-half operating profit increased by 34% to 190.3 mn CHF (141.6 mn). Net commission income increased by 31% to 123.1 mn CHF (94.0 mn) while trading income rose by 19% to 45.6 mn CHF (38.4 mn), to which securities trading contributed 38.4 mn CHF (26.6 mn) and foreign currency/precious metals 11.2 mn CHF (11.8 mn).

Operating expense rose at a proportionately lower rate of 27% to 86.7 mn CHF (68.3 mn). General administrative expense rose by 24.6 mn CHF (21.8 mn) due to the increased business volume. Personnel expense increased by 34% to 62.1 mn CHF (46.5 mn), mainly due to significantly higher provisions for performance-related salary payments and an increase in personnel (557 employees from 572, plus 3%).

We are optimistic regarding the second half of the fiscal year. Assuming relatively stable markets, we anticipate good full-year results, confirming our steadily improving earnings performance.

Hans-Dieter Vontobel

Chairman of the Board of Directors

Group profit

30.06.97	30.06.96	+/-	%
52.1 mn CHF	35.1 mn CHF	+ 17.0 mn CHF	+ 48.4%

Cash flow

30.06.97	30.06.96	+/-	%
77.9 mn CHF	59.8 mn CHF	+ 18.1 mn CHF	+ 30.3%

Assets under management

30.06.97	30.06.96	+/-	%
43.1 bn CHF	30.3 bn CHF	+ 12.8 bn CHF	+ 42.2%

Market capitalization (including unlisted registered shares)

30.06.97	30.06.96	+/-	%
1220.8 mn CHF	1039.6 mn CHF	+ 181.2 mn CHF	+ 54.3%

Operating income

30.06.97	30.06.96	+/-	%
CHF mns	CHF mns	CHF mns	%

Net interest income	13.7	7.9	+ 5.8	+ 73.4%
Net fee and commission income				
Credit-related fees and commissions	0.3	0.3	0.0	0.0
Fee and commission income from securities and investment business	127.9	98.5	+ 29.4	+ 29.9%
Other fee and commission income	7.4	2.7	+ 4.7	+ 174.0%
Fee and commission expense	12.5	7.5	+ 5.0	+ 66.7%
Subtotal net fees and commission income	123.1	94.0	+ 29.1	+ 31.0%

NEWS: INTERNATIONAL

Algeria frees leader of Islamic party

By Roula Khalaf in London

Algeria's army-backed government yesterday released Mr Abassi Madani, leader of the banned Islamic Salvation Front (FIS), in a move the FIS said would help resolve Algeria's five-year conflict.

Mr Madani, whose party was stripped of an election victory in 1992, plunging Algeria into bloody conflict, was jailed for 12 years in July 1992 for undermining state security. Both the FIS and other Algerian opposition parties have repeatedly called for his release and that of Mr Ali Belhaj, his more radical deputy, now believed to be held in Blida, south of Algiers.

Mr Madani's release comes a week after Mr Abdellah Hachani, the FIS number three, was freed from prison. Mr Hachani was sentenced last week to five years, the period he had already served. But he was stripped of his civil rights for three years. FIS representatives in Europe said yesterday it was not clear whether Mr Madani would be allowed to play a political role, and said his release might also be conditional.

Since cancellation of elections in 1992, the military-backed authorities have been bent on eradicating Islamist militants by force, while reshaping the country's political scene to ensure no opposition can again challenge the establishment.

This has been achieved through changes in the Algerian constitution barring parties from exploiting religion for political ends and increasing the powers of the president at the expense of the general assembly.

Algeria last month also held legislative elections which excluded the FIS and gave pro-government parties a majority in the assembly. A FIS representative in Europe said yesterday: "We

know they may have released Madani and Hachani just because they think the leaders no longer constitute a danger to them, and this will allow them to project an image of fairness and the return of the rule of law."

"Hachani cannot have political activities for three years and there may be conditions for Madani's release."

Nevertheless, the FIS said the move was a positive step by President Lamia Zeroual and hoped it would lead to negotiations on a political solution.

According to FIS leaders in exile, Mr Madani's release strengthens and gives a single voice to an organisation that has been plagued by internal dissent.

The Algerian government, however, insists the FIS has become irrelevant. The FIS military arm, which is known to attack military targets, no longer represents a serious threat to the regime.

But some opposition leaders in Algeria do not rule out the possibility of further peace talks between the government and Mr Madani, leading to a FIS call for a truce, perhaps eventually allowing rehabilitation of the party under another name.

FIS representatives in Europe also point out that the release of Mr Madani may be part of a conciliatory pattern, evidenced by President Zeroual's removal this week of the hardline head of the national gendarmerie.

FIS leaders remain sceptical Mr Madani can call for a truce without first securing the release of Mr Belhaj. There are also doubts that Mr Madani alone can make any significant contribution to ending the violence.

Much of the violence against civilians is blamed on the so-called armed Islamic groups (GIA), which do not appear to respond to a specific political leadership. The FIS has denounced such attacks and distanced itself from the GIA.



Police yesterday beat up fleeing Nairobi student protesters who are demanding constitutional reforms

Kenya students' protest continues

Students chanting "Moi must go" brought the centre of Nairobi, the Kenyan capital, to a standstill for a second day yesterday, as the political unrest triggered by President Daniel arap Moi's refusal to introduce constitutional reforms showed little signs of abating. Michela Wrong reports from Nairobi.

The students, who had been ejected from Kenya Polytechnic the day before after clashes with riot police, set up makeshift barricades on the central Haile Selassie Avenue and tried unsuccessfully to force their way back on campus, now controlled by the security forces.

While milder than Monday's protests, the new clashes suggested that domestic opposition to Mr Moi, who has so far refused to repeat laws tilting forthcoming elections heavily in his favour, is growing rather than fading.

Mr Richard Leakey, a member of the still unregistered Safina party and part of the broad-based movement lobbying for change, said the next step would be to take the campaign for constitutional reform to Mombasa, hub of Kenya's well-developed tourism industry.

UN to unveil plans for radical reform

By Bruce Clark and Michael Littlejohns at the UN

Mr Kofi Annan, the United Nations secretary general, will today unveil an ambitious effort to streamline and redirect the world body — amid a crescendo of upbeat prognosis and warnings that the toughest problems lie beyond his control.

Mr Fred Eckhard, the chief UN spokesman, described the package as the start of a "quiet revolution" and one of its main authors, the Canadian businessman Mr Maurice Strong, said it should "unite the UN"

around a radically changed agenda.

The package is expected to include a new cabinet-style administration for the UN secretariat, the merger of some departments, a reduction of unnecessary paperwork and cost savings designed to free up money for development.

However Oxfam, the British development organisation, expressed regret that Mr Annan had dropped earlier proposals to create a single humanitarian agency, including the UN High Commissioner for Refugees, the World Food Programme and

parts of Unicef, the UN children's fund.

"We are disappointed that the humanitarian reform proposals are not bolder," said a statement by Oxfam's Washington office. It called on Mr Annan to appoint a "high calibre" emergency relief co-ordinator with the power to "win the turf wars" and argue the humanitarian case at the Security Council.

Mr Annan's efforts to transform the 185-member body into a better instrument for tackling global problems enjoys unwavering support from the US administration which secured his appointment. "My prediction is that [Annan] will deliver a good reform package," said Mr Bill Richardson, the US ambassador to the UN, who has worked to persuade a doubtful US Congress to pay off arrears and re-engage with the world body.

Both this measure and the reform of more than a dozen UN agencies with their own financing arrangements can only be resolved through agreement among member states.

In particular, a new system of contributions and the streamlining of agencies dealing with issues like development, health, and refugees, will require delicate negotiations between the US and Japan — which has been increasing its share of the UN bill.

Netanyahu plans cut in budget

By Judy Dempsey in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, and Mr Yaakov Neeman, the new finance minister, will this week present to cabinet plans to reduce this year's budget by a further Shk 167m (\$167m) in a bid to cut the budget deficit to 2.8 per cent of gross domestic product.

Mr Neeman, who has promised a tight fiscal policy, yesterday held talks with Mr Netanyahu and Mr Jacob Frenkel, governor of the Bank of Israel, who is adamant about keeping monetary policy tight in order to hold inflation to between 7 and 10 per cent this year.

He may find it more difficult to meet this target following yesterday's release of inflation figures for June. It showed inflation 1.1 per cent higher than in May, pushing the annual rate above 10 per cent and damping hopes of a further interest rate cut.

The Finance Ministry wants to finalise the expenditure cuts before negotiations on next year's budget start next month. But already the Histadrut, the federation of trade unions, is flexing its muscles against any further cuts.

S Africa deal to lift gold mines output

By Roger Matthews in Johannesburg

South Africa's gold mines and the National Union of Mineworkers have broken new ground by signing an outline agreement which for the first time links pay to productivity. Mr Nick Segal, president of the Chamber of Mines, said yesterday the deal was "of historic proportions" and would enable the industry to break away from the protracted annual pay battle.

The agreement comes at a critical time with tens of thousands of jobs at risk fol-

owing the sharp fall in the gold price this year. Gold accounts for 20 per cent of South Africa's exports, and the industry employs over 330,000 people.

Analysts say the fall in the gold price to \$320 an ounce means nearly 60 per cent of the country's mines could be classified as "marginal", or loss-making. Gold output fell 10 per cent in 1995 to 522 tonnes, last year hit a 40-year low of 495 tonnes, and is on track this year for 480 tonnes.

Under the deal, the NUM has agreed to aim for a rise in output of 90 tonnes in

the year which began July 1, in return for pay rises of up to 25 per cent for the lowest paid, over each of the next two years. Most miners will receive increases of 9-10 per cent, just above the level of inflation, adding 5 per cent to total labour costs. Details will be negotiated at local level over the next week and concentrate on improving productivity and increasing the number of days worked each year.

"There is enormous scope for improving productivity, although it obviously differs from one mine to another," said Mr Segal. "To this must be added the 52 Sundays which are not worked each year, 26 Saturdays and 12 public holidays. This has been one of our biggest concerns for a long time. In some mines negotiations for changes to this pattern are well advanced, but we expect all of them to report back shortly so the deal can be signed."

Mr Segal said negotiations started five months ago. Although not triggered by the falling gold price, they had since taken on even greater importance.

"We have aimed to achieve the commitment at national

level, and then seek endorsement through productivity deals at individual mines."

The next week is likely to be critical as union leaders seek to persuade members to back the deal. The owners must then decide whether there is sufficient evidence that the 80 tonnes increase can be achieved for the pay rise to be triggered.

Mr J.P. Landman, an analyst at BoE NatWest Securities, said the deal was an important first, but there were still risks of labour unrest because of local opposition to central bargaining.

Japanese to start building ships in China

By Gwen Robinson in Tokyo

It makes good sense. China is becoming more of a customer for companies like KHI, so why not produce in the local market?" said Mr Richard Whitehurst an analyst at SBC Warburg in Tokyo. Other benefits offered by the move included access to relatively low cost labour already trained in the country's growing shipbuilding industry.

The move is the first entailing capital investment in Chinese facilities by a Japanese shipbuilder, and reflects China's growing competitiveness in shipbuilding.

It coincides with a downturn in Japan's domestic shipbuilding industry. In the last few years, KHI, like its leading Japanese rivals, has been hit by falling domestic orders and has attempted to reduce the cost base of its Kobe-based operations.

The company's move into China is also in response to the country's growing demand for tankers and other commercial vessels. KHI had earlier planned to begin production in China in 2000, but the volume of orders from a Chinese marine transport company persuaded it to advance its schedule by two years.

KHI last month announced it had secured a contract to produce motorcycles in China in co-operation with a Chinese company. They will be sold in the local market, where demand for Japanese motorcycles is surging.

Brussels gives Boeing ultimatum on merger

By Emma Tucker in Brussels and Michael Skapinker in London

The European Commission said yesterday that Boeing had failed to address its competition concerns about the US aircraft manufacturer's proposed merger with McDonnell Douglas, and that it had given Boeing only a few more hours to come up with a better offer.

The ultimatum to Boeing to offer more substantial alterations to the merger or risk having it blocked by Brussels was issued following a meeting of the full col-

lege of 20 commissioners which backed without hesitation the tough stance of Mr Karel Van Miert, the competition commissioner.

"Unless the legitimate competition concerns of the Commission can be met and genuine choices maintained for purchasers of aircraft worldwide, the Commission could not approve the merger," said a spokesman.

Boeing has so far not agreed to measures which would meet these concerns and achieve that objective."

The statement came after negotiations to break the deadlock over the controversial

US competition authorities had earlier cleared the merger without conditions.

The Commission's three main concerns focus on the extension of Boeing's dominance to cover 84 per cent of the existing global fleet of aircraft, the possible benefits Boeing would gain from government spending on McDonnell's defence activities, and the 20-year exclusive supply deals that Boeing has concluded with three US airlines.

Yesterday, the president of one of the carriers involved in one of these supply deals described the Commission's

attitude as "naive".

Mr Gregory Brennan, president of Continental Airlines, said his company would not change the substance of its agreement with Boeing, whatever the Commission decided. Continental has agreed to buy 35 wide-body aircraft from Boeing over 20 years.

Mr Brennan said Continental had placed the order after vigorous competition between Boeing and Airbus. They had decided to buy from one supplier only as a means of reducing maintenance and training costs.

Mr Brennan said the

Leading traders force financial services pace

By Frances Williams in Geneva

Emerging economies in Asia and Latin America are under pressure to agree measures to open their financial services markets to foreign competition as negotiators seek to make progress in World Trade Organisation talks on a global liberalisation pact.

Late on Monday Canada became the last of the so-called Quad group of leading traders — the other members being the US, European Union and Japan — to present a new offer in the talks which are due to conclude on December 12. The concerted Quad move is designed to force the pace of the negotiations by setting an example to those more advanced developing countries that have so far held back from significant market-opening commitments.

Switzerland, Hong Kong and Bahrain have also put forward new or improved offers in the WTO talks. They are likely to be joined by Australia, Poland and possibly some others before officials meet tomorrow in Geneva to take stock of progress in this week's bi-

lateral market access talks. Canadian officials in Ottawa said they shared the concern of other Quad members to obtain better access to banking, insurance and securities markets in Asia and Latin America.

The US has made clear it will not accept a multi-lateral deal unless good offers are forthcoming from emerging economies in these regions. Asian nations, the European consortium, to compete. However,

The investment is a sign of growing confidence in the region. Although the initial investment is small by international standards, Messer hoped its business would grow as the fragile local economy recovered. The production of the gases, which are used in many industrial processes, underlines the potential demand from recovering industry in the region.

Messer Griesheim said yesterday it had bought a controlling stake in a company in Mostar to produce and market industrial gases. It said it would invest DM2m (\$1.1m) to build a gas filling plant and to expand and modernise existing buildings.

The company, which is the biggest supplier of industrial

gases in Germany, did not disclose how much it paid for its 51 per cent share in the joint venture, to be called Messer Mostar Plin.

The remaining 49 per cent stake is to be held by its partner, Tehnoplins of Mostar, a company which was badly damaged during the war.

Messer already produces and supplies industrial gases in Croatia, Macedonia, Serbia and Slovenia. It employs about 1,000 in the central eastern European area and last year had sales of about DM300m. The gases to be produced in Mostar will supply the Bosnia region only.

The investment by Messer

is the latest in a worldwide expansion plan which has seen it build new business in regions such as Asia, Latin America and eastern Europe. Last month, the group unveiled \$132m in investment to expand its industrial gas and welding supplies operations in Venezuela.

The move is also the latest push by German business to central and eastern Europe. Germany's banks in particular, are competing aggressively for new business in the region. In May, Deutsche Bank, Germany's biggest, opened a representative office in Zagreb, its first in the former Yugoslavia.

The move is also in response to the country's growing demand for tankers and other commercial vessels.

It coincides with a downturn in Japan's domestic shipbuilding industry. In the last few years, KHI, like its leading Japanese rivals, has been hit by falling domestic orders and has attempted to reduce the cost base of its Kobe-based operations.

The move is also in response to the country's growing demand for tankers and other commercial vessels.

The FTA and other European associations are calling for exemptions for a core network of motorways and for the terms of the remaining bans to be harmonised. They are also urging that some bans are lifted.

"Some of the bans have been in place for more than 20 years, largely for supposed safety and environmental reasons," said Mr Hoochak.

"But modern vehicles cause only one-third

of the emissions of 20 years ago and make much less noise. Roads have also been improved. Road safety is not helped by forcing lorry journeys into congested weekly periods."

The frustration caused by

lorry bans has been added to

Spain each week can now

only make one journey after

the removal of the Sunday exemption in France.

"Bans restrict the efficient

use of people and equipment,

leading to increased costs,"

said Mr Karel Noordzy, chief executive of the Dutch association.

"Drivers are forced to

drive further to get round

bans or are prevented from

driving. This reduces compe-

tition with other modes of transport and increases congestion when they are allowed to drive."

The FTA said bans also caused unnecessary and costly stopovers, often in areas without proper accommodation or security.

In the UK, where there were no bans, lorries accounted for only a small amount of traffic on Sundays, the FTA said.

الدعاية

FINANCIAL TIMES WEDNESDAY JULY 16 1997

good morning!

Hüls AG: The Chemicals Company within the VEBA Group



* There are surfactants in this detergent

Interesting prospects: That's what the global market has to offer companies who respond rapidly and flexibly to market needs. Which is why Hüls AG is establishing us in the market as an independent limited liability company from January 1, 1998 – operating as a market player in our own right. Combining all activities of the existing surfactants and oleochemicals divisions and SERVO BV into an independent company with a clear market focus is only one of the many elements within the Global Fitness Program of Hüls AG which in future will take on the role of strategic holding company. This opens up new market opportunities, paving the way for us to reach our ambitious goal of becoming a leading supplier worldwide. Watch this space for the name under which we'll be starting out. **Surfactants Division of Hüls AG, Marl, Germany.**

hüls
Discover The Link To Life

NEWS: ASIA-PACIFIC

Thailand appeals for Tokyo's help

By Ted Berdache
in Bangkok and
Gillian Tett in Tokyo

Thailand's finance minister, Mr Thanong Bidaya, to arrive in Tokyo tomorrow to advise with Japanese finance officials and bankers a credit package to help Thailand through its post-devaluation liquidity crunch.

For Japan and its banks, which have \$37.55bn in outstanding loans to Thailand as of June 1996, the talks present an opportunity to assess what role they should play in stabilising the turbulent south-east Asian currency markets, which in the past two weeks has seen the Thai baht and Philippine peso devalued.

Both sides are cautious, arguing that they want to see the baht, down 16 per cent against the dollar since it was floated on July 2, settle before determining what kind of international assistance Thailand might need.

Japanese officials say they are unlikely to take any action in Thailand without the participation of the International Monetary Fund (IMF).

Thai officials say they have yet to make a decision about asking for further IMF help. The Fund now has a team in Thailand working on "technical" issues related to the management of a floating currency.

Last week Thai financial authorities said they were looking for between \$10bn and \$20bn in credit lines, but authorities in Tokyo say

they have received no official requests for help and "there is certainly no firm decision yet."

Mr Hiroshi Mitsuoka, Japan's finance minister, said: "We will continue monitoring Asian foreign exchange markets while keeping close contact with other Asian nations, and necessary Japan will tie up with the IMF."

Mr Chatumongkol Sonakul, Thailand's permanent secretary for finance, said: "We are talking to a lot of people about a lot of things but we have not decided on a

'People are looking for an IMF-type programme'

particular direction yet. Things may change for the better on their own but if the market doesn't take care of itself... then we could ask for financial assistance from the IMF."

Some Thai economists and foreign analysts say calm will not return to the Thai financial markets without a comprehensive post-devaluation adjustment plan, backed by substantial amounts of money. With as much as \$25bn in private foreign debt maturing in the next few months and the Thai financial system under intense strain, large inflows of private capital are unlikely.

"People are looking for an IMF-type programme

because there is no game plan at the Bank of Thailand or the Ministry of Finance," said Mr Ismail Dalla, president of Washington Asset Management and a former World Bank official specialising in capital market development. "This is not a Mexico-type problem but investors do need a stamp of approval."

Yet a request for IMF help would be seen as a huge political defeat for the government of Prime Minister Chavalit Yongchayudh. Commercial bankers say the Mr Thanong's trip to Japan is the beginning of an attempt to raise money from sources who would attach fewer conditions than the IMF.

Some Japanese banking officials yesterday said that Japanese banks were likely to help provide support, if requested to by the Japanese government.

Most Japanese loans in Thailand are believed to have been extended to Japanese joint ventures and direct investment projects. Consequently, most banking analysts believe they are unlikely to represent a serious risk of default, thus lessening the urgency with which Japan would need to step in to help Thailand on its own.

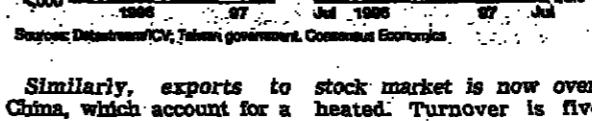
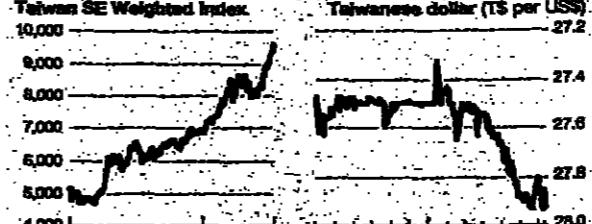
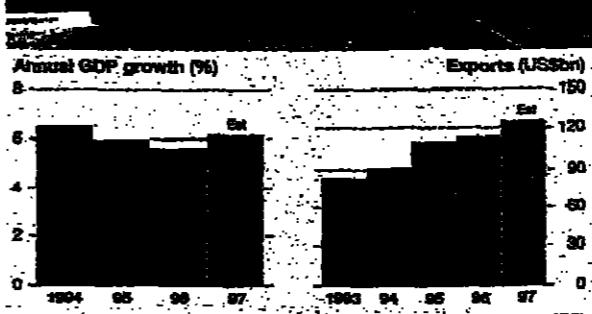
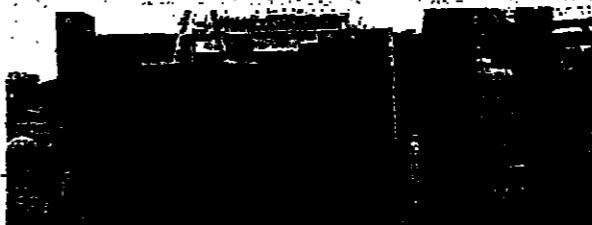
Still, regional currency turmoil has given Japan some unforeseen opportunities. Some officials hope that if Tokyo can be seen to be leading a regional stability pact, it could greatly enhance the yen's prestige.

But the wealth effect of

Wealth effect still eludes Taiwan

Stock market surge is failing to bring renewed confidence in economy

Taiwan: Asia without tears



Source: Department of Economic Planning, Commerce Economics

Similarly, exports to China, which account for a similar portion of Taiwan's overall foreign sales, have picked up less strongly than expected. Taiwan is an important supplier of plastics and raw textiles to Chinese industry.

At home the central bank has to steer a delicate course between promoting economic recovery and allowing a bubble to develop on the equity market. "We feel the

cent, and real interest rates remain very high.

Mr Wang says there are political worries in the background. Mainland pressure on Taiwan may grow now Hong Kong has reverted to Chinese sovereignty. At home the ruling Kuomintang party is increasingly unpopular because of a reputation for corruption and a perceived breakdown in law and order. Looming constitutional reform, which involves shrinking the Taiwan provincial government - is fuelling uncertainty over the succession to President Lee Teng-hui.

Taken together, these factors suggest that allowing the currency to slip against the dollar is not the whole answer to Taiwan's problems. One reason may be that the New Taiwan dollar is still no lower against the yen than it was in September last year.

The other factor, according to Ma Ma Kai of the Chung-hua Institution for Economic Research, is that many of Taiwan's problems are structural. A land policy less tilted in favour of agriculture, a more liberal policy towards foreign labour, a more active privatisation policy, and a greater focus on private sector involvement in providing infrastructure are all needed.

"There is a question mark over Taiwan's competitiveness, and the government should work to improve it," he says.

Peter Montagnon
and Laura Tyson

Call to revise Japan's pacifist constitution

By Gwen Robinson in Tokyo

China's growing military build-up merits revision of Tokyo's pacifist constitution, the Japanese defence ministry said yesterday.

"We need to continue to watch Chinese actions such as modernisation of nuclear forces, naval and air forces, its scope of activities in the high seas and the Taiwan Strait," the ministry's annual defence white paper said.

Japan's constitution does not permit collective security arrangements and the

threat or use of military force to settle international disputes. It had to be revised to allow Japan to expand its international security role.

Mr Seiroku Kajiyama, a leading force in the ruling Liberal Democratic party, commanded the proposals, saying Japan should have legislation to enable its military forces "to provide for all emergency defence situations".

These include North Korea, which remains Japan's biggest security problem and a "serious source of instability" in the

region. Pyongyang's continued development of ballistic missiles was singled out as of "grave concern".

The Asia-Pacific region was "far from having established a stable security environment. Many countries are trying to replenish and modernise their national defence capabilities, along with expansion of their economies". China's defence spending had continued to grow by over 10 per cent a year since 1992.

An interim report in June called for Japan to play an active role to support US forces in regional crises.

revision of the constitution. The ministry said any changes would be "highly political" and should be subject to parliamentary discussions and public scrutiny.

The proposal for legislation to increase Japanese involvement in regional security is a response to objections raised by the continuing US-Japan joint review of a bilateral defence co-operation accord, due for completion later this year.

The paper added that new defence-related laws would facilitate upgraded military ties with the US. Legislation has already enabled Japan to step up involvement in UN peacekeeping activities.

The paper also discussed, for the first time, the importance of advanced military technology. Defence analysis said the agency seemed to be laying the groundwork for

Critics said Japan's active involvement in developing one of several types of sophisticated anti-missile systems under study in the US.

Japanese officials will tomorrow join their US counterparts in Tokyo for their 11th round of discussions on possible participation in the US project known as the Theatre Missile Defence system.

Japan has expressed reluctance to take part fully in the project, but Japanese defence officials say it is likely the government will agree to some participation.

CONTRACTS & TENDERS

HZ - HRVATSKE ZELJEZNICE - CROATIAN RAILWAYS

HZ - INFRASTRUCTURE

Tg kralja Tomislava 11

HR - 10 000 Zagreb

Croatia

Considering the Statutes on Goods and Services Purchase and Contract Award Procedures (National gazette no.33/97 of March 28, 1997) HZ - Hrvatske zeljeznice (Croatian Railways) are announcing

THE PRE-QUALIFICATION

for the purchase of track machinery for track maintenance and for works on the track and on the overhead catenary as follows:

Ord. no.	EQUIPMENT	UNITS	TOTAL
1.	Two-way (Railway/Road) Excavator	pc.	1
2.	Track motor car (for civil engineering works)	pc.	12
3.	Track motor car (for heaviest civil engineering works)	pc.	4
4.	Set of turnout changing machine	pc.	1
5.	Manual vibrator for packing of sleepers	pc.	12
6.	Trailer for transport of civil engineering machines with loading ramp	pc.	1
7.	Track motor car for maintenance and for works on the overhead catenary with a bridge and lifting device with a basket (about 10m long).	pc.	7
8.	Track motor car for installation of the overhead catenary with a bridge and lifting device with a basket (about 16m long)	pc.	1
9.	Track cars for simultaneous extending of the contact wire and messenger wire	pc.	1
10.	Track cars for dismantling and extending of the contact wire	pc.	1

The scope of this pre-qualification is preliminary establishment of qualification and acceptance of the bidder. The bidders can be domestic and foreign legal and physical persons.

2.

The bidders can obtain the necessary documentation at HZ - Infrastructure Headquarters, Zagreb, Tg kralja Tomislava 11, room 310/III, every day from 8:00 to 15:00 with preliminary payment to the amount of 3.600,00 HRK on the giro account no. 30101-601-85044 at Privredna banks Zagreb or 1.000,00 DM on the foreign currency account no. 30101-620-37-7000280-0182800-121474 at the same bank.

3.

The bidding companies should be able to offer:

3.1. General conditions (references, guarantee period, delivery schedule, guarantee for high quality execution of the work)

3.2. Specific technical terms,

3.3. Loan in 100% amount for the equipment.

Apart from above mentioned terms, tenders containing following terms will be preferred:

3.4. Adjustment of the bidding equipment with the equipment that already exists in Croatian Railways.

3.5. Agencies and service-shops in Croatia,

3.6. Participation of the Croatian companies in equipping and in production of the bidden equipment.

4.

The tender should comprise 3% of the machine value for the basic spare parts that will be specified subsequently.

5.

The bidders can qualify for all or only for some particular items no. 1, 2, 3, 4, 5 and 6.

6.

The tenders should be received by 11:00 on the thirtieth day from the announcement of this pre-qualification. The tender should be sent in sealed envelope (two copies in English and two copies in German language) to the following address:

HZ - HRVATSKE ZELJEZNICE

HZ - INFRASTRUKTURA

Tg kralja Tomislava 11

10000 Zagreb

Croatia

room 301/III, with a sign "NE OTVARAJ - DO NOT OPEN - TENDER FOR INTERNATIONAL PRE-QUALIFICATION"

7.

The opening of the tenders will take place on the final day for reception of the tenders at 12:00 noon at HZ - Infrastructure Headquarters, Department for Electrical Engineering, room 100, Zagreb, Tg kralja Tomislava 11.

8.

After the selection of the adequate bidders capable to deliver the equipment according to the requested terms, the successful bidders will be asked to prepare the commercial tenders. The price and terms of bidden loan will be evaluated in the bidding procedure that will follow.

HZ - HRVATSKE ZELJEZNICE

ASIA-PACIFIC NEWS DIGEST

HK frees more land for houses

Hong Kong said yesterday it would sharply increase the supply of land for residential housing. Mr Bowen Leung, secretary for planning, environment and lands, said the government would move more than double land supply by 2002, compared with the amount released over the previous five years. He said this would increase housing supply to 85,000 new units per annum over the next 10 years, as planned by Mr Tung Chee-hwa, the territory's post-colonial chief executive.

Mr Tung has set housing supply as one of his top priorities. Yesterday's statement signalled that the main thrust of housing policy would be on the supply side rather than on new fiscal measures designed to curb prices and counter speculation.

Hong Kong's business community has pushed for an increase in supply, arguing that prices can only be contained by moves to tackle structural problems in the real estate sector. The government will release 157 hectares for residential use in the period to the end of March 1998.

John Stoddard, Hong Kong

GANGSTER SCANDAL

Nomura to be penalised

Japan's Security and Exchange Surveillance Commission, the country's financial watchdog, yesterday recommended that Nomura should face a penalty for its recent corporate scandal.

The recommendation, made after an official investigation, is likely to fuel speculation that Nomura, Japan's largest securities house, will face a heavy financial blow over the affair which centres around allegations that the company had financial links with *sokogiri* - corporate racketeers.

Fresh twist in election finance inquiry

By Mark Suzman
In Washington

The US Senate hearing into campaign finance abuses in last year's congressional and presidential elections has uncovered fresh evidence that political donations were offered to the Democratic party in exchange for policy influence.

Senator Fred Thompson, the Republican senator chairing the hearings, said yesterday the committee had uncovered documents showing that a foreign citizen, understood to be British, had offered a donation to the Democratic National Committee in exchange for a meeting with US government officials about Taiwan.

"[The documents] basically set forth pretty clear evidence that a foreign citizen, I think through his wife, offered to make a large contribution, \$100,000, to the DNC in return for assistance in arranging for a meeting with a top national security official," Mr Thompson said.

The revelations came as the committee began its second week of hearings. Yesterday's witnesses included several associates of Mr John Huang, a former executive at the Lippo Group, an Indonesian conglomerate at the centre of the allegations, who subsequently held senior posts at the US Commerce department and the DNC. The committee is trying to establish Mr Huang retained close ties to the Lippo group in his subsequent job and illegally channelled campaign contributions from Indonesia and China to the DNC. The Democrats have returned \$1.6m in donations raised by Mr Huang.

Many Democrats say the only firm evidence of a Chinese connection is that of legal efforts by the Chinese government to increase its Washington profile.

Fed keeps a steady eye on spending as retail sales jump 0.5% in June

Buoyant demand lifts US spending

By Gerard Baker
In Washington

US consumer spending rebounded in June, after falling in each of the three previous months, as warm weather and widespread discounting enticed shoppers back to the stores.

Retail sales rose by a seasonally adjusted 0.5 per cent last month, the Commerce Department reported yesterday, led by a sharp increase in car sales. But the June rebound clawed back only a small part of the steep decline over the preceding three months, and the longer term trend showed that spending fell overall in the second quarter.

In the first three months of the year retail sales rose at an annual rate of almost 10 per cent, the strongest quarter in a decade, only to fall by 1 per cent in the second quarter as a whole.

Excluding car sales, which rose by 1.2 per cent last month, spending increased by 0.3 per cent in June. Non-durable goods sales grew by 0.4 per cent, with especially strong demand reported by restaurants and department stores.

Consumer spending accounts for almost one third of all economic activity and the strength of retail

sales is a critical gauge of the degree of inflationary pressures in the economy. If consumer demand rises much faster than the economy's capacity to increase its output, inflation usually follows.

The sharp contrast between the retail sales fig-

ures in the first two quarters helps explain the actions of the Federal Reserve in the last six months. The Fed was sufficiently alarmed by the first quarter's strength to raise interest rates by a quarter point to guard against the risk of a resurgence of inflation.

The final negotiations now under way take place against the background of a dramatic improvement in the public finances, brought about not by budget initiatives but by economic growth.

This has cut the projected federal deficit for the current year from an estimated \$107bn when the budget negotiations began six months ago, to a new government estimate of about \$45bn, as at last week.



Clinton: hoping to agree last details

in nearly 30 years and the stock market has risen by 40 per cent in a year, enriching more Americans than ever in the process.

Furthermore, the Fed's decision to leave interest rates unchanged at its last two committee meetings has prompted a sharp fall in market interest rates, which has further strengthened the prospects for spending. Mortgage rates have fallen by more than half a percentage point in the last three months, a factor almost certain to lift confidence.

"We are confident that spending will bounce back in the third quarter and so expect the Fed to resume tightening at its September meeting, when the recovery in spending is clearly in place," said Mr James McCormick, economist at J.P. Morgan, the New York investment bank.

A factor that might yet stay the Fed's hand, however, is the inflation figures themselves. In spite of the surge in consumer demand at the start of the year, inflation throughout the economy remained dormant. Producer prices fell every month in the first six months of the year, and unemployment is near a 24-year low, consumer price increases has slowed to a crawl.

Zedillo promises to work with new mayor

By Leslie Crawford
In Mexico City

Mr Cuauhtémoc Cárdenas, the leftwing mayor-elect of Mexico City, has won the right to name the capital's chief of police and attorney-general following his first meeting with President Ernesto Zedillo on Monday.

Mr Cárdenas and Mr Zedillo, who belong to rival political parties, pledged to work together for the benefit of the capital in an early display of goodwill between political opponents.

Mexico City's chief of police and attorney-general are appointed by the president, but Mr Zedillo agreed to accept Mr Cárdenas' nominations for both posts. Mr Cárdenas will assume full responsibility for law and order in the capital when he takes office in December.

Mr Cárdenas won an overwhelming victory in the July 6 elections, defeating his nearest rival, Mr Alfredo del Mazo of the ruling Institutional Revolutionary Party (PRI), by a margin of almost two to one.

Mr del Mazo's defeat led to the resignation on Monday of Mr Roberto Campa, the PRI chief in Mexico City. Other PRI leaders could also lose their posts as rank-and-file members are bitter about their poor showing in this month's mid-term elections, in which the PRI lost control of Congress for the first time in its history.

The PRI, with 239 elected deputies, will remain the largest party in the 500-seat Chamber of Deputies.

Mr Cárdenas' Revolutionary Democratic Party (PRD) almost doubled its strength in the elections to become the second-largest party in the lower house of Congress, with 125 elected deputies. The conservative National Action Party (PAN), which fared poorly in the capital, won 122 seats.

Top Brazilians accused over bond fraud

By Geoff Dyer in São Paulo

Twenty leading Brazilian politicians and officials, including three state governors and two mayors of the biggest city in the country, operated a "criminal scheme" of fraudulent bond issues which cost taxpayers R\$237.9m (US\$212m), according to the head of a Senate investigation into the scandal.

In his final report on the scandal, Mr Roberto Requiao, the senator from Paraná state who has been

involved in the creation of a broader parliamentary investigation into the financial system and the collapse of several private sector banks. "The scandal has shown that the whole system is contaminated," he said.

The 700-page report will now be voted on by the other members of the Senate committee, probably in the next fortnight.

If it is approved, the report will be passed to the public prosecutor, who will decide whether to press charges, and to the tax authorities.

The most prominent individuals named in the report are Mr Paulo

Maluf, the former mayor of São Paulo who had been hoping to run for the presidency next year, and Mr Celso Pitta, the current mayor who was the city's finance secretary at the time of the bond issues.

The report alleges that in 1995 and 1996 the states of Alagoas, Pernambuco and Santa Catarina, and the cities of São Paulo, Osasco, Campinas and Guarulhos fraudulently issued more than \$1bn of bonds.

States and municipalities are allowed to issue bonds only to pay legally binding debts, after receiving Senate and central bank approval.

However the report says that

bonds were issued above the amounts authorised, with the excess funds used to finance political campaigns in some cases. The bonds were issued through a network of small and unknown brokerage firms, often at prices well below face value.

The report says the conspiracy was organised by four São Paulo city officials who worked in Mr Pitta's office, all of whom have since been dismissed from their jobs. The inquiry discovered that one of the officials, Mr Wagner Baptista Ramos, had \$1.3m in a US bank account.

However some senators believe

Mr Requiao has exaggerated the extent of the scandal and has been using the inquiry to boost his own political profile to prepare for a bid for the state governorship or even the presidency.

"The report goes too far in places. Some of the evidence is vague," said one politician yesterday.

The report is likely to provoke intense haggling among the political parties involved in the inquiry. In particular, allies of Mr Maluf are already believed to be pressing members of the committee to have his name withdrawn from the final report.

The politicians named in the report and Bradesco have all denied involvement in the scheme.

Degussa on Responsible Care

We have big plans for the future.



Economic success is not the only factor when it comes to securing a company's future. Ecological and social criteria are equally important. A process of reorientation, widely referred to as Sustainable Development, has begun to establish itself worldwide and Degussa is committed to this future-oriented concept.

By developing and manufacturing products that support environmental protection and the conservation of natural resources we make

a significant contribution to Sustainable Development. And with this objective in mind, we are continuously optimizing our own production facilities and processes.

Just how much success we have achieved in the last year, but also what plans we have for the future, can be found in the latest Degussa Environmental Report 1996. It is an integral part of our social obligation to provide honest information and to be prepared to conduct an open dialogue.

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DOWN TO EARTH SOLUTIONS
Degussa

NEWS: UK

Report prompts hostile response from industry but minister welcomes call for low-cost schemes

Quality of pension provision attacked

By Jonathan Guthrie

The Office of Fair Trading has attacked the poor quality of much pensions provision in a report published yesterday. It sharply criticised both personal pensions and schemes run by employers, prompting a correspondingly hostile response from the industry.

But Mr John Denham, the pensions minister, welcomed the report's proposal for a new low-cost form of provision - called designated personal pensions. These are similar in concept to the "stakeholder" pensions promised in the Labour election manifesto, the

likely focus of a government review of pensions expected soon.

DPPs would provide an alternative to company schemes and traditional personal pensions. In contrast to many of the latter, they would have no heavy setting-up costs. The only charge would be a fixed annual levy set as a percentage of fund value. The plans would invest in low-cost index-tracking funds. Pensions paid out would reflect the size of contributions and the investment returns achieved.

"The DPP proposals reflect the government's belief that a new framework for value-for-money, flexible and secure second pensions

should be developed," Mr Denham said.

The OFT report singled out personal pensions for particular attack. "Many are poor value, their benefits eroded by the high cost of marketing and fund management," said Mr John Bridgeman, director-general of the OFT. He claimed up to 30 per cent of a fund could be eaten up in charges over 25 years.

He said that sales people sometimes used inflated claims for the returns from active management of personal pension funds to distract attention from high charges.

Mr Bridgeman snubbed insurers, the main providers of personal pen-

sions, by emphasising the big role he hoped mutual savings societies, and trade unions would have in running DPPs.

Mr Mark Bolat, the director general of the Association of British Insurers, said: "The OFT has no power whatsoever and nothing will happen as a result of this report, though it is a welcome contribution to the pensions debate."

The OFT report also makes uncomfortable reading for big employers, the final salary schemes of which dominate occupational provision. It criticised the low transfer values these sometimes provide to members leaving

UK NEWS DIGEST

CrestCo seeks broadened role

CrestCo, the company that operates equity settlement in the UK and the Republic of Ireland, yesterday called for its responsibilities to be expanded to cover unit trust and government bond settlement, but faced a sceptical response. Mr Ian Saville, chief executive of CrestCo, which believes it has conquered most of the problems and delays in settling share trades in the past year, said Crest could only compete with international rivals by broadening its scope. Mr Saville said CrestCo was now prepared for the additional responsibility of settling gilts (UK government bonds) trades - currently undertaken by the Bank of England, the UK central bank - and those of unit and investment trusts, which are settled by fund managers and brokers.

Mr Saville, presenting results for the first year in which Crest has operated, said it was now achieving clearly better results than Tissman, the paper-based system owned by the London Stock Exchange that it replaced.

But the Association of Unit Trust and Investment Funds said that while the industry was likely to move towards the central settlement of trades, CrestCo would probably not be the leading contender to run such a system. Mr Philip Warland, director-general of Autif, said: "I would doubt whether Crest would be near the top of our list, partly because of credibility. We cannot afford to run into the problems they have experienced over the last year." John Gapper

Lex. Page 19

Shipowners await a turn in the tide

Mr Michael Everard, chairman of the family-owned UK shipping group FT Everard, knows that many of the 20 British officers he is currently training will leave for overseas lines.

This illustrates one of the predicaments facing a contracting British shipping industry. It complains that the government has neglected the merchant navy and it is forced to hire foreign crews because of the unsympathetic treatment of UK crew income tax and National Insurance.

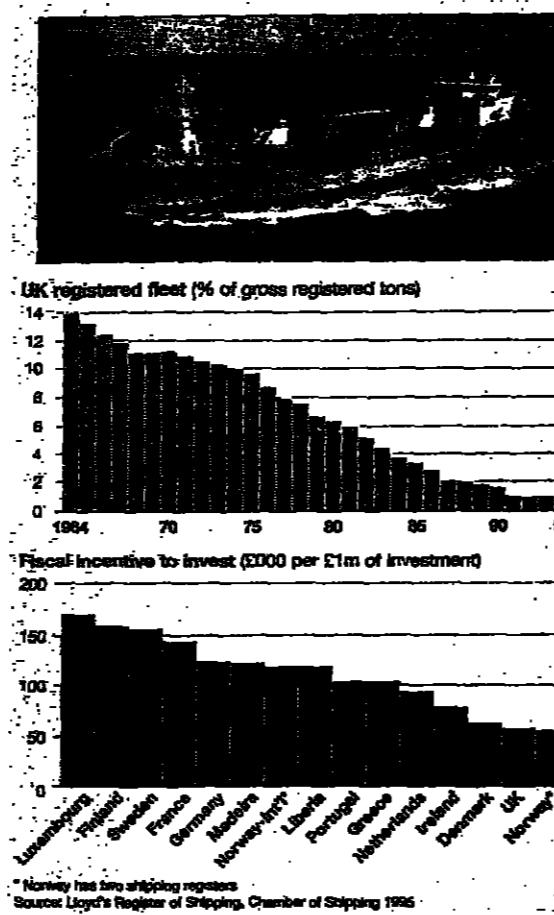
After the winding down of training schemes, FT Everard says the shortage of British recruits has forced it to take on Canadian officers on its 33-strong fleet. The financial advantages apply to both sides.

The UK has seen a rapid decline of its merchant fleet. It has fallen to just 233 ships of 2.28m deadweight tons from 1,614 ships of 50m dwt in 1975. In 1980, 30,000 UK ratings were employed on UK flagged vessels but by 1994 this number fell to 10,000.

While the British fleet contracts, world trade and the world fleet continues to rise. The world merchant fleet increased by 3.5 per cent last year, its highest rate of annual growth since 1975.

But Mr Everard and other UK shipowners are hoping that a recent speech by Mr Gavin Strang, the transport minister, promising a more helpful approach to the shipping community, heralds a breakthrough after years of lobbying.

Decline in UK merchant shipping



A recent speech by minister Gavin Strang promises more help, reports Charles Batchelor

The chamber and the unions want employers to be given relief from National Insurance contributions, which amount to about 10 per cent of their wages bill. They are also seeking more government funds for train-

ing and 100 per cent first-year allowances for investments in new and second-hand ships.

In return, the shipping industry is offering to double its current intake of cadets and employ more British officers. This would not only boost UK employment and provide career opportunities to 16-19 year olds.

The UK shipping industry argues it is a special case because of the uniquely mobile nature of the ship. "I don't like subsidies," says Mr Everard. "But more and more countries provide help to keep their fleets going and we have to be able to compete on equal terms."

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Komatsu's warning that it plans to step up its imports of components from eastern Europe, from virtually nothing now to up to about £2m a year by the end of the century. Imports of components such as castings from countries such as the Czech Republic appear attractive for many western European companies because of eastern Europe's low labour costs.

In the past year, Komatsu has coped with the strength of sterling by accepting lower margins on sales from the UK. Because it also has production sites in Italy and Germany, the overall effect of currency fluctuations on the company's total European operations is relatively small.

Komatsu's warning that it plans to step up component imports comes after many engineering companies in the UK have complained about the rise in sterling cutting into their ability to compete with overseas rivals.

The Japanese company, which is second in the world to Caterpillar of the US in construction machinery, is determined to expand its presence in Europe by stepping up total production of machines from its European factories from 8,000 this year to 12,000 by 2000.

Apart from supplying the rest of Europe, Birley this year is also making about 300 excavators for the US, adding to the company's production from its factories in North America where demand for construction machines has been unexpectedly strong.

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Christopher Adams

LLOYD'S

Names return to court today

Lloyd's Names - individuals whose personal wealth has traditionally supported the insurance market - will return to the High Court today in an attempt to overturn a ruling that they should pay their losses before suing for fraud. Three judges will preside over the two-day hearing.

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Christopher Adams

DRUGS TRAFFICKING

Agreement signed with Russians

The British and Russian authorities yesterday agreed a series of measures to help "throttle" the growth of drug trafficking and money laundering from the former Soviet Union. The agreement, to be signed by Mr Tony Blair, UK prime minister, when he visits Moscow later this year, provides the legal framework for an increased exchange of information and expertise. Mr Cook, on his first official visit to Moscow, said the British police would also give their Russian counterparts a £50,000 (\$64,500) computer, with specialist software designed to highlight suspicious data patterns which might help prevent money laundering.

The British government has invited the head of the Russian drugs control unit to Britain for a week to help co-ordinate joint action.

John Thornhill

LOCAL GOVERNMENT

Authorities face \$25bn shortfall

Some municipal authority services may have to be abandoned - or at least provided in a different form - as councils face a continuing gap in their finances. The Audit Commission warns today. A report by the commission, a public spending watchdog, shows that up to £15bn (\$26.35bn) of additional resources could be needed to meet local government demands for capital funding over the next five years. "Limited resources are being spread too thinly across the asset base," it says.

The report will create a sombre backdrop to the first meeting today of a new central-local government partnership chaired by Mr John Prescott, deputy prime minister, at which authority leaders will raise concerns about levels of funding.

Alan Pike

CONTRACTS & TENDERS

HZ - HRVATSKE ZELJEZNICE - CROATIAN RAILWAYS
HZ - INFRASTRUCTURE
Tg kralja Tomislava 11
HR - 10 000 Zagreb

Considering the Statutes on Goods and Services Purchase and Contract Award Procedures (National gazette no.33/97 of March 28, 1997) HZ - Hrvatske zeljeznice (Croatian Railways) are announcing

THE PRE-QUALIFICATION

for the purchase of track machinery for track maintenance and for works on the track and on the overhead catenary as follows:

Ord. no.	EQUIPMENT	UNITS	TOTAL
1.	Two-way (Railway/Road) Excavator	pc.	1
2.	Track motor car (for civil engineering works)	pc.	12
3.	Track motor car (for heaviest civil engineering works)	pc.	4
4.	Set of various changing machine	pc.	1
5.	Manual vibrator for packing of sleepers	pc.	12
6.	Trailer for transport of civil engineering machines with loading ramp	pc.	1
7.	Track motor car for maintenance and for works on the overhead catenary with a bridge and lifting device with a basket (about 10m long)	pc.	7
8.	Track motor car for installation of the overhead catenary with a bridge and lifting device with a basket (about 10m long)	pc.	1
9.	Track car for simultaneous extending of the contact wire and messenger wire	pc.	1
10.	Track car for dismantling and extending of the contact wire	pc.	1

The scope of this pre-qualification is preliminary establishment of qualification and acceptance of the bidder. The bidders can be domestic and foreign legal and physical persons.

The bidders can obtain the necessary documentation at HZ - Infrastructure Headquarters, Zagreb, Trg kralja Tomislava 11, room 310/III, every day from 8:00 to 15:00 with preliminary payment in the amount of 3,600.00 HRK on the giro account no. 30101-501-35044 at Privredna banka Zagreb or 1,000.00 DM on the foreign currency account no. 30101-620-37-700280-015280-121474 at the same bank.

The bidding companies should be able to offer:

- 3.1. General conditions (references, guarantee period, delivery schedule, guarantee for high quality execution of the work)
- 3.2. Specific technical terms
- 3.3. Loan in 100% amount for the equipment
- 3.4. Adjustment of the bidden equipment with the equipment that already exists in Croatian Railways
- 3.5. Agencies and service-shops in Croatia
- 3.6. Participation of the Croatian companies in equipping and in production of the bidden equipment.

The tender should comprise 3% of the machine value for the basic spare parts that will be specified subsequently.

5.

The bidders can qualify for all or only for some particular items no. 1, 2, 3, 4, 5 and 6.

The tenders should be received by 11:00 on the thirtieth day from the announcement of this pre-qualification. The tender should be sent in sealed envelope (two copies in English and two copies in German language) to the following address:

HZ - HRVATSKE ZELJEZNICE
HZ - INFRASTRUCTURE
Trg kralja Tomislava 11
10000 Zagreb
Croatia

room 301/III, with a sign "NE OTVARAJ - DO NOT OPEN - TENDER FOR INTERNATIONAL PRE-QUALIFICATION".

The opening of the tenders will take place on the final day for reception of the tenders at 12:00 noon at HZ - Infrastructure Headquarters, Department for Electrical Engineering, room 100, Zagreb, Trg kralja Tomislava 11.

After the selection of the adequate bidders capable to deliver the equipment according to the requested terms, the successful bidders will be asked to prepare the commercial tenders. The price and terms of bidding loan will be evaluated in the bidding procedure that will follow.

7.

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Rail wagon factory to pass into US hands

By Charles Batchelor, Transport Correspondent

A US manufacturer of rail freight wagons will be announcing today that it is to take over the former Adtranz rolling stock factory in York, in the north of England, to build rail wagons for the UK and European markets.

Thirlwall Car Manufacturing Company of Chicago has already won a commitment from English Welsh & Scottish Railway (EWS), the US-owned freight operator, to order 2,500 rail wagons over the next five years.

Its European subsidiary, Thirlwall Europa, is expected to start production in June 1998 with an initial workforce of 300. Deliveries will commence in the second half of next year.

The site employed 2,900 people when it was acquired by Adtranz from British Rail in 1990. But the decline of UK train orders while BR was privatised led to a steep fall in demand.

The decision to place an order with Thirlwall continues EWS's practice of buying American rolling stock. Shortly after it was acquired by Wisconsin Central Transportation in February 1996, EWS placed an order for up to 250 diesel locomotives from

to carry specialist carriages.

The re-opening of the York site will provide a welcome boost for the UK rail equipment sector which has contracted sharply in recent years.

Many companies were forced to cut their workforces and shut down factories as demand shrank, though in recent months new orders have come from the privatised passenger train operators.

مكتبة المجلد

FINANCIAL TIMES WEDNESDAY JULY 16 1997 *

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INFORMATION TECHNOLOGY

Eagle Eye · Louise Kehoe

Call in Mrs Mop



The fuss surrounding the millennium bomb problem is the equivalent of getting agitated about the washing up

Confession time: I find all the fuss about the millennium bomb distinctly boring. I don't deny it is important - I just don't find it very interesting.

It is the computing equivalent of housework: a lot of drudgery that must be taken care of to avoid a big mess. I'm not fond of housework, either. In fact, I outsource most of it to my cleaning lady. Similarly, many businesses are subcontracting their year 2000 programming fixes.

Much of the noise surrounding this issue has been generated by consultants and computer services companies out to profit from the problem by acting as the cleaning ladies of the computing sector. It is a vital role, but not one that shapes the future.

Cambridge Information Network, an internet site that serves as a community centre for the chief information officers of big companies (www.cin.com) has found its members equally uninterested.

"We get low participation in discussion groups on the topic and when we post articles about it very few people read them," says Paul McNabb, president of CIN. Members are far more interested in new technologies and the challenges of achieving a satisfactory return on investment in IT.

In weekly surveys of its 700 members, which include the top IT managers at several big US and European companies, CIN found 65 per cent considered the year 2000 issue a "significant problem". Yet the vast majority, some 78 per cent, will spend 10 per cent or less of their 1998 budgets on the problem. 70 per cent will not cut spending on new applications to pay for year 2000 code fixes.

Either they have their heads buried in the sand, or they have already begun the clean-up to find and eliminate year 2000 problems.

With all due respect to Microsoft, the real question is: "Where will you want to go tomorrow?"

Figuring out the direction of networking technology and how it may affect business is tough. Senior executives from several companies have told me it is just too hard to predict.

So it was refreshing to meet Patrick Campbell, executive vice-president of corporate strategy and business development at Ameritech, a mid-western US regional telephone company. He sees much of the World Wide Web being transformed into a "broadcast model" based on push technology. The next step, he predicts, will be broadband services distributed over high-speed fibre-optic networks.

Web pages, push channels and broadband will co-exist, he believes, but each will serve different markets and be dominated by varying types of content providers.

Web pages will remain an important medium for the small publisher company or individual. But big publishing groups, newspapers and achieving a satisfactory return on IT investment

magazines will move on to the broadcast model, taking much of the advertising revenues of the web with them. When broadband online services become a reality, he sees TV networks holding the advantage over traditional print publishers and expects both to form alliances to exploit the new medium.

The Mars tour is a collaborative effort of LiveWorld and Seismic Entertainment, a San Francisco multimedia production studio that has pioneered the ChatZine. Virtual reality software for the tour is provided by LivePictures, another start-up.

In general, the technology direction favours big established publishers, says Campbell, because the barriers to entry get higher as attention shifts from web pages to push channels to broadband services.

Ameritech, which has branched out into cable TV services and networked property security systems, is also investing in internet content and service providers. In the past three years, it has bought stakes in 40 companies.

Even as Apple Computer's saga of management turmoil continues, ex-Apple employees - thousands of whom lost their jobs over the past two years - are building new Silicon Valley ventures.

One is LiveWorld Productions, a start-up formed by many of the people who created Apple's now defunct eWorld online service. For a taste of what LiveWorld is up to, I recommend a visit to the company's TalkCity Chat Network (www.talkcity.com) which offers moderated "chat" groups.

The latest feature is a virtual reality tour of the Mars Pathfinder landing site. Visitors can explore the planet through 260° images, zoom in for detailed inspection, and get close-up images of the "rock stars" such as Barnacle Bill. The ChatZine format enables visitors to chat as they take the virtual tour. Self-guided tours of the Mars Pathfinder landing site run 24 hours a day. From today, there will be

more push-and-shove: Packeteer, a young Silicon Valley software company that offers bandwidth management software for use on corporate intranets, has come up with programs that put push channels on the slow road. Designed to ensure that web sites using push to deliver information to users do not become bandwidth hogs, the "push-back" software assigns low priority to selected pushed content, giving more urgent traffic, such as e-mail, electronic commerce or web site inquiries, the right of way. Packeteer's technology signals a trend toward prioritisation of network traffic - users, rather than content providers, should decide what reaches them first.

Packeteer, by the way, is run by a former Apple executive - another Silicon Valley trend.

Share your views in the Eagle Eye discussion group on the FT website (www.FT.com), or contact Louise Kehoe by e-mail on louise@FT.com

Chief information officers are far more interested in new technologies and the challenges of achieving a satisfactory return on IT investment

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INFORMATION TECHNOLOGY

Online manufacturing · Vanessa Houlder

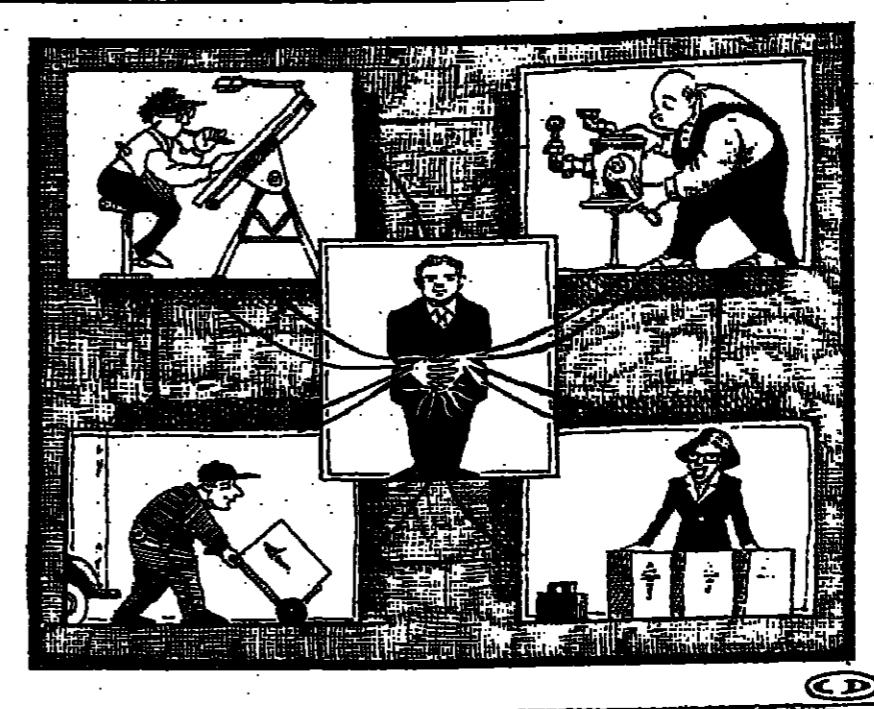
Make it on the internet

Design and production benefit from wired collaboration

All too often, the claims made for information technology are hopelessly exaggerated. Despite investing large sums in new systems, companies find their bureaucracy is unchecked, their offices cluttered with paper and their dealings with the outside world as time-consuming as ever.

But the internet - which is tipped as the latest productivity tool - will be different, its champions say.

They argue that the efficiency and responsiveness of organisations can be vastly improved by the internet, together with intranets and extranets, the networks that operate within and outside the organisation. At a relatively small cost, the new technology can link trading partners across an electronic network so that they can communicate more easily, gain access to pools of information and use one another's application systems and



generated drawings that are stored electronically.

These applications are already used extensively, but typically using proprietary or "closed" systems. The significance of the EPRI study is that it employs "open" standards, meaning any computer can be connected to any other computer. That is vital for a company such as Caterpillar, which has thousands of suppliers and could not insist that all its suppliers used the same system.

The EPRI project is not alone in trying to prove the worth of the internet to manufacturers. A joint initiative by Digital, Intergraph, Microsoft, Siemens and SAP is promoting the idea of an Internet Enabled Manufacturing Company, by demonstrating how rapidly a pen design can be modified and brought to the market.

This case study shows how the internet can be used to find new customers and place orders, how a CAD model can be downloaded from a supplier's web page and integrated into a design process, which has never been done on the internet," he says.

The case study concerns a farm that uses a Caterpillar Challenger tractor which needs a modification to the undercarriage system to cope with different soil conditions. The challenge is for Caterpillar and its suppliers to create the modified part in just five days - a tenth of the time traditionally taken.

This goal can be achieved only by all members of the team working on the project concurrently. They communicate by e-mail and desktop video-conferencing instead of by fax, courier and mail.

Everyone can access the spreadsheets, charts, documents, scheduling charts, databases and computer

and Andrew McAfee, of Harvard Business School, in an article in last July's Harvard Business Review.

An "information broker" can play an important role, they argue. McDonnell Douglas, for example, used AeroTech Service Group, a small company based in St Louis, Missouri, to keep track of the network's members and to ensure that each partner had the appropriate security clearance.

The importance of adequate security is underlined by everybody working on internet-enabled manufacturing. "Security is definitely the number one challenge in the short term," says Eid. Longer term, he is concerned about the adequacy of internet infrastructure in less developed parts of the world.

But despite the difficulties, Eid has few doubts about the potential of internet technology to improve the productivity of companies in the manufacturing sector. Although internet applications are still in their infancy, "they will become a mainstream way to do business" within a few years, he predicts.

The same conclusion is reached by Gartner. For any manufacturer which believes it can beat its competitors using the internet, "the time is now" to learn what the technology can do.



Information Technology

• The FT's review of Information Technology appears on the first Wednesday of each month.

Millennium Watch · Ralph Atkins

A risky business

Insurers are warning that they could face huge payouts over computer failures

Alexander Quack-Grobecker

general manager responsible for third-party liability business at Cologne Re, says: "A lot of money is at stake."

Cologne Re is not among the more apocalyptic forecasters. It plays down fears that computer errors could cause aircraft crashes. But the group's survey of 124 German banking, engineering and chemical companies revealed that 60 per cent had not studied fully the possible problems, and of these a third had not taken any preventive steps.

A quick calculation, based on the responses, suggested the bill for damage incurred by just the 124 companies surveyed could be as much as DM900m (£300m). "At least it gives you a hint about the size of the problem," says Quack-Grobecker.

A quick calculation, based on the responses, suggested the bill for damage incurred by just the 124 companies surveyed could be as much as DM900m (£300m). "At least it gives you a hint about the size of the problem," says Quack-Grobecker.

Insurers would pick up the bill not just because they have provided policies to computer companies that would pay out when services or products proved faulty, warn Cologne Re. Insurers also cover auditors and consultants against damages claims. Moreover, standard public and product liability insurance policies, bought across industry, could trigger claims when

millennium bomb may have lagged a little behind the US or UK. But Quack-Grobecker believes that by this time next year it should be clearer which companies will have begun sufficient preventative action.

On the insurance buyers' side is the current soft market in insurance that has led to price falls in recent years.

"But there will be situations where insurance companies, as awareness develops, become more inclined to increase premiums and maybe, in some cases, just to say 'goodbye' to the business because the premiums don't match the risk," he says.

Insurers in Germany and elsewhere in continental Europe would have difficulty excluding millennium risks from the policies of those already covered. The tradition of long-term contracts makes it difficult to change terms without cancelling a policy.

In the US, the signs are that the widespread debarring of ill-prepared companies is not being seriously contemplated. But in the UK, says Quack-Grobecker, "there is intense discussion about exclusions

Television / Christopher Dunkley

Errors in the comedy

Do our younger television comedians understand comedy? Last week in a newspaper article about his tresomely childish character Mr Bean, Rowan Atkinson was quoted as saying "Television comedy is really a verbal medium. There's no tradition of visual comedy on TV at all" (ignoring everything from *I Love Lucy* to *Monty Python via The Goodies*) "other than possibly Benny Hill chasing women at great speed through parks."

But, of course, Benny Hill never did any such thing. True, Hill was criticised a few years ago by Ben Elton for the "sexism" of the famous chase sequence which ended so many of his programmes, but Elton also got it wrong. The whole point was that the little fat, ageing guy in glasses was not chasing the scantily clad women; what would be funny about that? They always chased him.

BBC director-general John Birt has started something of a debate on the question of what ought to be happening about television comedy and variety by claiming in the BBC Annual Report (just

published, \$10) that the corporation has given a new lease of life to quiz shows and improved its light entertainment by "reinventing traditional formats". He refers to the pastiche and parody series such as the Reeves and Mortimer quiz show *Shooting Stars*, *The Mrs Merton Show* which tries to make fun of the traditional chat format, and *Knowing Me, Knowing You*, one of the vehicles for Steve Coogan's presenter-from-hell. Birt states that, now, the BBC must "apply the same innovation to genres like variety and factual entertainment shows".

But do we really want more of these television caricatures, more navel-gazing? It works well only when the basic building blocks of the comedy are good. If you rely chiefly, let alone solely, on a pastiche character to get laughs, you will fail. Nigel Planer made an entire series in which the "joke" was that

he, as an earnest luvvie, gave masterclasses in acting. It was funny for about four minutes. The same was true of BBC1's *500 Bus Stops*, which ended last night and in which Graham Fellows played a musician of boundless self-confidence and no talent.

The Mrs Merton Show is a one-idea concept which could work well if the material written for Caroline Aherne (*Mrs Merton*) was as good as that written for, say, Morecambe and Wise. The mere idea of a young comedian impersonating a frumpy middle-aged Midlander is not enough in itself to sustain a whole episode, let alone a series.

Barry Humphries succeeded splendidly for years with Dame Edna Everage not because he was so good at the impersonation (though he was) but because the material he used within that character was so funny. Television's obsessive self-re-

gard can be exploited once in a while by a brilliant parodist, but the notion of taking entire departments down the road to pastiche is deeply ominous. The BBC needs to return to the rock face and graft away at the basics.

Even now, with midsummer upon us, factual television programmes are holding up well, especially on BBC2. The past week has seen the beginning of *The Terror and the Truth*, a series dealing with what might be called The Nuremberg Problem: what nation states can do to achieve justice after excessive violence has occurred during a war. Sunday's opening episode began with Rwanda and the question of what should happen to the 90,000 suspects held in prison, and spread out from there to consider what has happened in Argentina, East Germany, Bosnia and elsewhere. It is not the sort of subject to which television usually

lends itself well, but producer Michael Stewart managed to hold the attention and stick to the point by working repeatedly from the particular to the general. By pursuing individual cases of torture, collaboration and so on, he brought the big philosophical questions down to brass tacks.

A similar approach worked well in *David Dimbleby's India*, too. We saw something of the life of slum dwellers, of the rapidly expanding computer industry of birth control, corruption on a grand scale, and something about caste and the position of women. In each instance, we came to the subject via the individual, a technique which is not new but which has lost none of its power. Given that it was limited to just two episodes to cover a vast subject, this series created a remarkable picture.

BBC2 has also begun a deeply satisfying series

called *How Buildings Learn* which, obviously, they do not. The point is that, as the years pass, buildings change because the clients of architects learn. They learn that when an architect is told "Your roof leaks", his response is likely to be "That's how you can tell it's a roof" (Frank Lloyd Wright).

In Programme One, presenter Stewart Brand ran through a catalogue of idiocies such as glass-sided buildings which - surprise, surprise - act like greenhouses or have to be cleaned by mountaineers or, in the case of designs by le Corbusier, most famous modernist of all, need immediate modification by the inhabitants to make them useable. A more suitable title might have been *Why Don't Architects Learn?*

The two most memorable factual programmes of the week both looked for justice on behalf of people to whom

Theatre

Drama through a lens

Canadian playwright Robert William Sherwood's work has attracted considerable praise on its two previous showings at the White Bear in Kensington, south London. *Drinking in Circles* confirms that he is a writer worth attention.

The proceedings begin in a bar, where two men are chatting aimlessly about life in a manner reminiscent of the early scenes of David Mamet's *Glengarry Glen Ross*. Sherwood's characters, although they behave like ordinary folk, possess a slightly exaggerated lexicon, expressing sentiments like "I missive". Frank and Paul's hyper-real discussion develops to the point where the latter offers to sell his life insurance policy to the former in return for a percentage of its sum upfront and six months of extravagance, after which Frank may kill him. Suddenly the Mametian atmosphere becomes Faustian.

We then see Frank breaking up with Karen in the same bar, followed by Karen's challenges to Paul to define and demonstrate his love for her. Sherwood treats characterisation not as an organic whole, but shows us a series of facets of these people's personalities whereby Cubist portraits of their characters are built up: Holly Chant's Karen, for instance, is grave and stressed with Frank, and alternately coy and coolly domineering with Paul, who in turn moves in Morgan Symes's performance from despair to assurance to bewilderment.

Director Michael Kingsbury does not try either to impose an overall perspective upon characters nor to unify their vocabulary and delivery. Paul Goodwin's Frank shifts from deliberate underplaying against Paul (whom he assures, "You can trust your dog") to an extravagant delight in his words, as he luxuriates sinfully in his turns of phrase.

We only ever see exchanges in the blue-painted bar-room, as if the important events of life have been banished by it: indeed, frequent contrasts drawn by all three characters between "this bar" and life outside it, indicate that the bar symbolises the paralysed quotidian - everything important is elsewhere, and can only be discussed futilely within its walls. In the final scene, hitherto silent barmaid Yvonne delivers a muted coded to the solitary Karen.

Sherwood's writing and Kingsbury's direction negotiate skilfully between the human sentiments expressed by the characters and the distorted manner and setting in which they are expressed.

It is akin to watching a naturalistic drama through a fish-eye lens, and it is a gratifying experience.

Ian Shuttleworth

White Bear Theatre, London SE11 until July 20 (0171-735 8684).

WORLD SERVICE
BBC for Europe can be received in western Europe on medium wave 648 kHz (403m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV
(Central European Time)

MONDAY TO FRIDAY
NBC/Super Channel:

07.00
FT Business Morning

10.00
European Money Wheel
Nonstop live coverage until 15.00 of European business and the financial markets

17.30
Financial Times Business Tonight

CNBC:

08.30
Squawk Box

10.00
European Money Wheel

18.00
Financial Times Business Tonight

Opera / David Murray

A touching musical encounter



Alastair Muir

Intense: Ian McDiarmid and Kathryn Pogson in "The Cenci"

The latest offering in the Almeida's "opera" season is Giorgio Battistelli's *The Cenci*, billed as "after Antonin Artaud" (rather than after Shelley). It employs four non-singing actors, an orchestral ensemble, a battery of live electronics and an elaborate system of image-projection. Though the piece itself lasts only an hour, after a break the audience is invited to return and play with the equipment while the image-show goes on with shards of the play.

Battistelli composes his own music, but in different ways for the different shows he creates. Last year's *Experimentum Mundum*, for example, was a "symphony" for a band of real Italian artisans; his *Teorema* at the Queen Elizabeth Hall a few years back was hushed and stark - and much more impressive, I thought, than the ludicrous Pasolini film that inspired it. In fact, Artaud's original 1935 version of *The Cenci*, a dark tale of incest and murder, was an "absolute disaster" in Paris, and Battistelli's show, whatever exactly it may be, is certainly not that.

The stage seems almost bare, but doors, flames, drapery, furnishings and food are continually called up by light (hi-tech work by the Studio Azzurro, Milan). As in a dream, the actors - Ian McDiarmid, Anastasia Hille, John Light and Kathryn Pogson - move slowly and intensely, with fraught silence between utterances. Watching McDiarmid find just the right angle, again and again, for his cocktail-head to catch the best light is a regular pleasure.

But the instrumental music is continuous, and it clings round their voices like a blossoming vine, picking up every implication and burgeoning expressively with it. This alert, intimately sensitive score is expertly conducted and timed by David Parry. It has its own

electronic component to heighten the drama; beyond that, the actors' cries and whispers are often enhanced, echoed, modified and transported to far corners of the stage.

All that is achieved with great finesse, such unignorable finesse, indeed, that it will be hard to fault.

There was a strong whiff of Fabergé egg: intricate, fascinating craftsmanship, without any *Afek* worth

mentioning. I should like to hear *The Cenci* on radio - stereo radio, of course. Undistracted by artful visuals, the musical *mélodrame* might strike deeper on its own.

Further performances at the Almeida Theatre, Islington, on July 19 and 20.

Hollow farewell at Covent Garden

Clement Crisp says state funding needs a refit as much as the Royal Opera House

As the curtain fell at the end of Monday's gala performance marking the closure of the Royal Opera House for its two years of refurbishment, the dancers, singers, conductors and staff who were massed on the stage waved cheerily at us in farewell. I half expected someone to move and reveal, behind them, a life-belt emblazoned SS Titanic.

The evening was thick with star performers embedded in chunks of the House's repertory. Everything and everyone was cheered to the echo, of course, and speeches proclaimed splendours to come. And the troubles that have dogged the Opera House for years - wrong-headed funding, inequities between opera and ballet, preposterous pricing, indecision and temporising at board level - will not go away because of good intentions and a cheering public who mistake intention for action.

The root trouble at the Opera House is the vexed matter of state funding. Covent Garden is the least well subsidised opera house in Europe: only 40 per cent of its income comes from government. The rest is raised by box-office and sponsorship means, and miserably compromising these are "safe" - which is to say blockbuster - productions; a sense that our greatest national theatre is something of a private club for those prepared to be privately or corporately generous; a remoteness from the life of the greater part of the nation that no proper television policy, which might win a public; far too little national touring; these are the fruits

of state penny-pinching. We now have a government that shows an awareness of the artistic needs of the nation, and not only through the foot's gold of a lottery. If the pursuit of excellence, and the achieving of it, is truly an Opera House aim, then much increased subsidy is vital. Opera and ballet of the standard which Covent Garden must offer are hugely expensive. If we look at the generous funding policies in Paris, and the sensible

'The best thing about the Farewell Gala was the fact that it was televised'

prices found at the Palais Garnier and the Bastille, we can begin to understand why ballet and opera there present so lively and welcoming an aspect, and why audiences are so evidently national rather than exclusive. It should be among the first tasks for the minister, Chris Smith, to secure government subvention for Covent Garden at a level which will liberate it from its Micawberish past.

Whatever else may happen to dance and opera in this country, the Opera House should be an ultimate repository of repertory and standards. ("We need for a dance house - a home for the Royal Ballet, for English National Ballet, for important visiting troupes as for local enterprises - is an associated problem.") The Opera House's imputations

are that it was the fact that it was televised. Public misconceptions - about ballet, about opera, about the Opera House itself - can best be remedied by such exposure. As the home of two great ensembles, the Opera House has a duty to show its work to the nation. If the lyric arts are to win a proper place in public taste, this is a prime duty for television companies and for Covent Garden. There are no longer acceptable excuses for a failure to show the Opera House's work.

Well, we shall see. I have sat in this theatre since 1946. Then it was truly a theatre for the nation, making great things for the nation. If government and the Covent Garden boards fail to bring a revitalised and more accessible Opera House to the public for the millennium, then let it be handed to the wolves.

INTERNATIONAL ARTS GUIDE

AVIGNON

THEATRE
Avignon Festival
Tel: 33-4-8014 1414
Amphitheatre by Molére. One of two productions brought by Anatoli Vassiliev as part of a Russian season. Cast includes Valérie Dréville; at the Eglise des Célestins; Jul 21

CHELTENHAM
CONCERTS
Cheltenham Festival
Tel: 44-1242-227973
● Bournemouth Symphony Orchestra conducted by Paul Daniel in works by Brahms, Schubert and Mozart at the Town Hall; Jul 16
● BBC National Orchestra of Wales: conducted by Tadaaki Otaka in works by Brahms and Beethoven, and a new work by Julian Anderson; Jul 20

DROTTNINGHOLM OPERA

Drottningholms Slottsteater
Tel: 46-8-457 0600
Euridice: by Jacopo Peri. Swedish premiere. Produced by Karl Dunér, and designed by Peder Frelli, with the Drottningholm Theatre Orchestra conducted by Jakob Lindberg; Jul 16, 18

GRAZ CONCERTS
Styriarte Festival
Tel: 43-316-825000
Handel's Fireworks: Jordi Savall conducts the Concert des Nations in the festival's final concert: Purcell's Fairy Queen Suite and Handel's Music for the Royal Fireworks; at the Stefaniansaal; Jul 20

LONDON CONCERTS
BBC Proms, Royal Albert Hall
Tel: 44-171-569 8212
● Bernard Haitink conducts the BBC Symphony Orchestra, Chorus and the BBC Singers in Beethoven's Missa Solemnis; Jul 18
● Nicholas McGegan conducts selections from Mozart and Schubert's one-act opera *Die Verschworenen*, performed by the Orchestra of the Age of Enlightenment. Soloists include soprano Hillevi Martinpelto; Jul 19

DROTTNINGHOLM OPERA

City Ballet, with casts to include all of the company's leading ballerinas; Jul 16, 17
● The Kirov Ballet: The Sleeping Beauty - casts vary; Jul 18, 19

EXHIBITIONS
British Museum
Tel: 44-171-636 1555
Arts of Korea: overview of Korean art and archaeology ranging from the Neolithic period to the 19th century. Exhibits include a royal gold crown from the Silla Kingdom, early Buddhist manuscripts, Koryo(found) ceramics and 18th century landscapes. The exhibition is scheduled to run until 2000, when it will be replaced by a new, permanent Korean Gallery.

LOS ANGELES CONCERTS
Museum of Contemporary Art
Tel: 1-213-626 6222
Jeff Wall: first retrospective exhibition of the Canadian artist whose photographic work draws on the narrative traditions of tableau painting; the exhibition has been seen in Washington and will travel to Japan; to Oct 5

NEW YORK CONCERTS
Lincoln Center Festival 97
Tel: 1-212-875 5030
● The Kirov Ballet: Symphony in Giselle - Balanchine's masterpiece is staged for the Kirov by John Taras of New York

JUL 18
● New York Philharmonic at the Avery Fisher Hall. Kurt Masur directs a programme exploring counter-currents to Wagner, featuring the rarely performed Mendelssohn oratorio *Die erste Walpurgisnacht* and the Brahms Violin Concerto; Jul 19, 20

DANCE
The Royal Ballet at the Metropolitan Opera House: *The Prince of the Pagodas*. Music by Benjamin Britten. NY premiere of this three-act ballet, choreographed by Sir Kenneth Macmillan. Darcey Bussell is Princess Rose; Jul 18, 19

OPERA
Palestrina: by Hans Pfitzner. The Metropolitan Opera House is the setting for the New York debut of London's Royal Opera and US premiere of Pfitzner's opera, which tells the story of 16th century composer Giovanni Perugia da Palestrina. Tenor Thomas Moser leads a cast of more than 40 in this production, seen at Covent Garden earlier in the year. The conductor is Christian Thielemann; Jul 21

ROME CONCERTS
Accademia Nazionale di Santa Cecilia Tel: 39-6-6880 1044
● Orchestra dell'Accademia Nazionale di Santa Cecilia: conducted by Myung-Whun Chung in works by Weber, Schubert and Beethoven; Jul 17

● European Union Baroque Orchestra: conducted by Roy Goodman; Jul 18

ARTS
Salzburg Festival
Tel: 43-62-844501
Jedermann: by Hugo von Hofmannsthal. Revival of Gerold Friedel's production; at the Domplatz; Jul 21

SALZBURG THEATRE
Salzburg Festival
Tel: 43-62-844501
Jedermann: by Hugo von Hofmannsthal. Revival of Gerold Friedel's production; at the Domplatz; Jul 21

WASHINGT CONCERTS
Santa Fe Opera
Tel: 1-505-986 5900
● La Traviata: Linda Balsley directs this new production of Verdi's opera, set in the Parisian demimonde. The conductor is Christopher Larkin; Jul 18

● Arabella: Janice Watson sings the title role of Strauss's opera, in a new production directed by John Cox. The conductor is John Crosby; Jul 19

TANGLEWOOD CONCERTS
Tanglewood Festival
Tel: 413-546-1212
Wolf Trap Tel: 1-703-218 6500<br

COMMENT & ANALYSIS

Edward Mortimer

Clinton doctrine

The US does not want to play the role of global policeman, preferring to delegate responsibility to regional powers

Remember the Nixon doctrine? During the Vietnam war, the US decided it was a bad idea to get its own armed forces bogged down in a regional conflict far from the main cold war battle lines. So President Richard Nixon announced a policy of building up regional allies capable of defending themselves without US troops.

Amazingly enough, Nixon himself described his policy in Cambodia as "the Nixon doctrine in its purest form" because after 1970 Congress would not allow him to send US troops to defend itself against North Vietnam.

The model case was Iran under the Shah. Amply furnished with US weapons, for which he paid, the Shah "contributed importantly to the stability of the region and to international security", in the view of the doctrine's true author, Henry Kissinger, and he – or groups holding his views – might have continued to do so with a wiser policy by our successors".

As it was, the Shah eventually went the same way as the Lon Nol regime in Cambodia. In 1980 the Nixon doctrine was replaced by the Carter doctrine, under which the US promised to deal directly with attempts by "any outside force to gain control of the Persian Gulf region".

In 1991 President George Bush did not give his name to any new doctrine when he sent US troops to counter Saddam Hussein's seizure of Kuwait. Adapting cold war logic to a post cold war crisis, he simply decided to treat Iraq as an "outside force".

The end of the cold war enabled Mr Bush to act with the blessing of the UN Security Council, which was no longer paralysed by the Soviet veto. Instead of a doctrine, he proclaimed the "new world order": at last the UN would function as its founders intended, with

the five permanent members, led by the US, acting as world policemen.

It did not last long. The loss of 18 US soldiers in Somalia in 1993 did for the current "stabilisation force" in Bosnia, it can be run by a regional organisation in which US control, and therefore US confidence, is much firmer: namely NATO.

Now, it seems, the Clinton administration sees this as the model for peacekeeping worldwide, with the difference that, outside Europe and the Caribbean, the US itself need not be directly involved. Other regions have their own regional leaders, who should of course be on good terms with the US but should spare it from having to shoulder the burden of world order directly.

This new version of the Nixon doctrine was spelled out last week by Mr Bill Richardson, the new US ambassador to the UN, in the annual foundation lecture at Ditchley Park, a British charity dedicated to fostering good transatlantic relations.

Mr Richardson paid only lip-service to the reform package which Mr Kofi Annan, the UN secretary-general, will announce today. Instead, he stressed, that "truly effective reform

will depend in large part on the UN's ability to come to grips with, and adapt to, the vast transitions already under way in the international system and in particular the movement towards regional integration and co-operation".

Mr Richardson then plunged into the alphabet soup of regional organisations around the world: Nato, EU and OSCE in Europe; OAS, Nato, Mercosur and the "Summit of the Americas" in the western hemisphere; Apec, ASEAN and its regional forum ARF in Asia; OAU, Sadc and Econet, with its peacekeeping arm Econet, in Africa. In the Middle East he tactfully ignored the Arab League, but clutched at the annual Middle East/North African economic summits, whose failure even to spawn an acronym shows how far they still are from becoming a true regional organisation.

True, Mr Richardson did allude to "the danger of regional organisations being used in the pursuit of regional hegemony". That is probably why he omitted the Commonwealth of Independent States (CIS) and the South Asian Association for Regional Co-operation (Saarc) from his list. The hegemonic powers in those two organisations – Russia and India respectively – are ones that cannot always be relied on to conform to US views or act in US interests.

No such problems, apparently, with South Africa in Sadc, Indonesia in Asean, or even Nigeria in Econet.

He did also warn that "regionalism cannot be used as an excuse to shirk responsibilities at the global level". No indeed. But it may be a way of exercising those responsibilities on the cheap, while bypassing as far as possible the global organisation to which Mr Richardson is accredited, but which a Republican Congress remains most reluctant to support.

US troops have remained under UN command in Macedonia. But everyone knows this will not be repeated elsewhere. Any operation important enough to require

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FINANCIAL TIMES

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Wednesday July 16 1997

Preparing for a bigger EU

The long-awaited plans of the European Commission to prepare the way for enlargement of the European Union, the so-called Agenda 2000, are due to be published today. Judging by the details which have leaked out already, there will be something in them for every existing member state to disagree with. That is no bad thing. But the danger is that the agenda may still not be tough enough.

All the EU members pay lip-service to enlargement, which is supposed to open the doors of the club to the emerging democracies of central and eastern Europe. But so far there has been a glaring failure of political will to face up to the internal EU reforms needed to make the promise a reality. These fall into two categories: constitutional reforms, to ensure that the EU remains a reasonably efficient and equitable operation; and policy reforms, to ensure that it is affordable. Both are still outstanding.

On the constitutional front, last month's EU summit in Amsterdam signalled failed to agree on a streamlined commission, or on new voting rules, to prevent a proliferation of small member states from paralysing decision-making. The commission is calling for a new inter-governmental conference to decide the issue. Heaven forbid! The last one was interminable and thoroughly unproductive. These questions can and should be decided as an integral part of the enlargement negotiations to come.

The policy questions concern spending and they are likely to be just as hard to resolve. The commission is politically realistic in suggesting that the over-

all level of EU spending should not be increased before 2006. Germany, as the biggest net contributor, will not contemplate any new budget demands. But Spain, as an important net recipient, will not agree to any cuts.

Top of the list is how to reform the creaking Common Agricultural Policy so that it is not bankrupted, above all by the entry of Poland with a large farm sector. Second is how to control the cost of the so-called structural funds, like social and regional spending, so that the present total is stretched to include the more deserving new members.

The commission's plans for the CAP look painful, involving cuts of up to 30 per cent in farm support prices, but they still do not tackle the underlying subsidy system, which is both inefficient and absurdly expensive. The CAP needs a complete rethink, and this is the right time to do so.

As for the structural funds, at least a budget cap will control costs. But it looks as if the Commission has ducked an immediate confrontation with Madrid, which is adamant that the cohesion funds cannot be touched. That is an unacceptable demand.

Too many members of the EU want to have their cake and eat it. Germany is the most glaring example: it is absolutely committed to the political aims of enlargement. But when it comes to curbing CAP spending, or allowing free movement of people from the new member states, Bonn will resist.

Extending the club will demand compromises from everyone. They are compromises which must be made.

Election funds

Accompanied by nationwide yawning, the senate hearings on improprieties in campaign finance started their second week in Washington yesterday. This indifference may seem curious, given that the Republican chairman claimed last week to possess clear evidence that the Chinese government had attempted to subvert the US election process by way of illegal funding. But there are at least three reasons why the hearings currently rank well below the Mars landing and Mike Tyson's eccentricities in the national debate.

The first is that the process so far looks more like a tedious partisan squabble than a serious investigation. The Democrats are running well ahead in the public relations battle: selective advance leaks of damaging information have taken the sting out of evidence of improper behaviour and put the story firmly off the front pages.

Next, discussions of irregularities in campaign finances are dense and arcane, as are the conspiracy theories which are being woven around the apparent links between the Clinton White House and the Lippo Group of Indonesia. This company has had long-standing connections with Clinton associates

in Arkansas, but it takes patience and cold towels to work them out.

Finally, the American public seems largely indifferent to the ethical behaviour of its government. President Clinton enjoys high approval ratings despite all the allegations about his private life. Polls show that although most people disapprove of the way political campaigns are financed, few expect any significant reforms. It may be the result of years of relative prosperity, or a blurring of old ideological divides: whatever the explanation, there is much cynicism about the workings of the political system.

Of course the hearings could still explode into life in the months ahead. The Watergate hearings got off to a dull start before electrifying the nation a quarter of a century ago. In the admittedly unlikely event of a clear connection being made between, say, the Chinese government and suitcases of cash, the political importance of the process would be transformed.

For the moment, though, the betting is that the message of the hearings will be much more mundane - that the financing of the US political process is deeply flawed, and that no one is prepared to do much about it.

Law in Peru

President Alberto Fujimori of Peru is in danger of destroying what should be his enduring legacy.

He can take much of the credit for the transformation that has taken place in the country during the 1990s. When he assumed office in 1990, the economy was in near collapse and the state at the mercy of terrorists. Now, the economy looks healthier and terrorism is in retreat.

These successes, however, are not yet secure. One important reason for this is the way in which Mr Fujimori and his small core of advisers manipulate power with little transparency and no accountability. There is thus increasing disquiet among many investors and citizens about the arbitrary way Peru is governed.

The latest and most blatant example of this lack of reliability in Peru's legal framework came in the past week. There were allegations on a nationwide television station about phone tapping by security services of businessmen, journalists, politicians and others.

Within hours of the allegations being aired, "technical irregularities" were discovered in the application for naturalisation of Mr Baruch Ivcher, the

station's owner. His nationality - granted in 1984 - was stripped from him. By implication, he must also surrender his network, which by law cannot be controlled by a foreigner.

Some leading Peruvian businesses, all strong backers of Mr Fujimori in the past, have argued that such actions undermine the government's claim that Peru is a stable environment for foreign investment.

And foreign investors will be disturbed if they believe their telephone conversations are being tracked by government agencies.

This is certainly not the sort of signal to be sending at a time when the country is embarking on a second phase of privatisation and seeking help from foreign private investors to rebuild the country's underdeveloped infrastructure.

Mr Fujimori's obsession with strong leadership - and his lack of tolerance for the opposition and healthy criticism that is an integral part of democracy - looks more and more like traditional Latin American authoritarianism. This is not good for the long-term stability of the country. What is needed instead is a firm and secure legal and institutional framework to allow the economy to flourish.

Ringing up added value

Ever since Goldman Sachs helped lead last year's giant public offering of Deutsche Telekom shares, the US investment bank has liked to think of itself as the world's top privatiser.

It may have to have time again; E&W, Barclay's often-maligned subsidiary, is about to claim the mantle.

When the Italian treasury decided to sell its 44 per cent stake in national telecom carrier Stet, US heavy-hitters like Goldman Sachs were deemed to have conflicts of interest and E&W became global co-ordinator.

At the time, the deal was worth a forecast \$7.5bn, well shy of the \$10bn raised in Deutsche Telekom's offering in December.

But booming demand for cellular phones in Italy - and some corporate re-jigging - have helped lift the value of the government's holding to \$14bn.

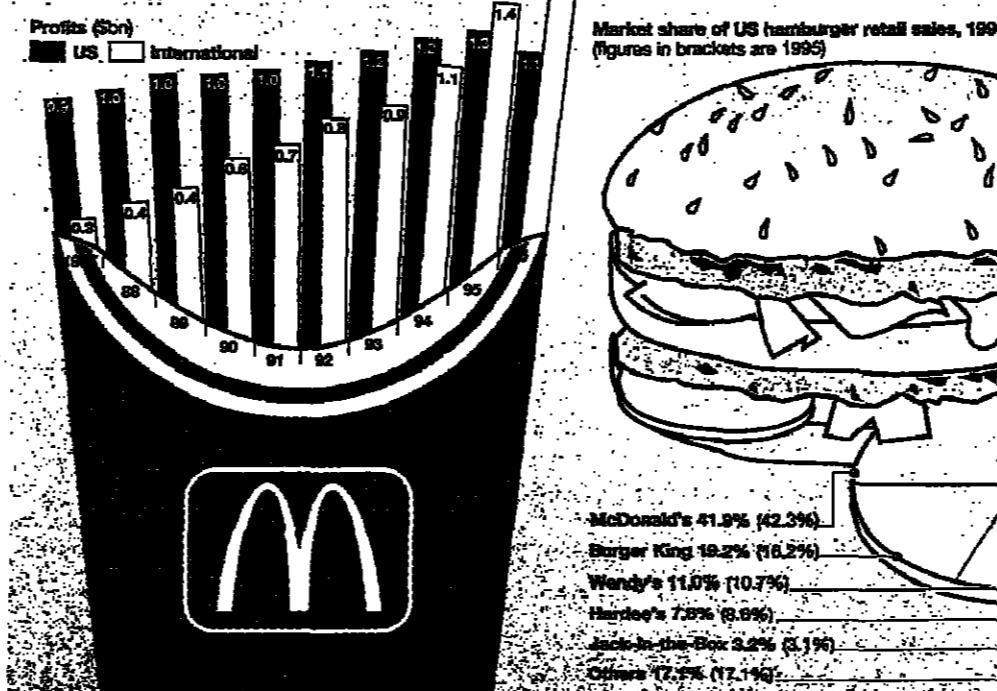
If all goes to plan, E&W will keep its US rivals to top this year's privatisation league tables. Investment bankers, like Napoleon's generals, must above all be lucky.

Flagging interest

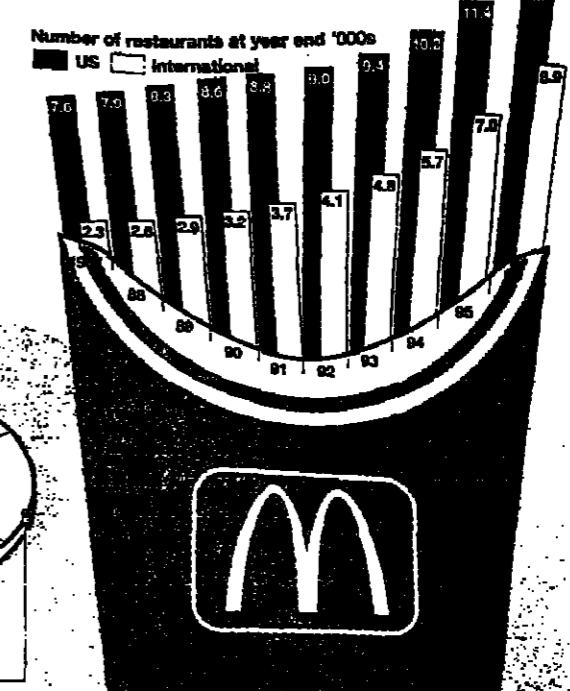
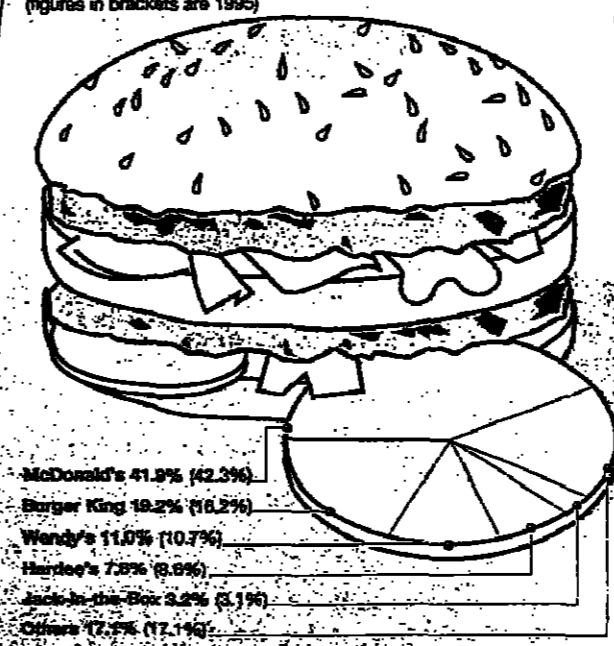
Romanians have been taking down the flags after US

COMMENT & ANALYSIS

McDonald's: a larger portion of profit from overseas



Market share of US hamburger retail sales, 1996 (figures in brackets are 1995)



When the chips are down

McDonald's strategy of opening more restaurants to compensate for falling US market share has backfired, says Richard Tomkins

In the 42 years since Ray Kroc founded McDonald's with his fast food restaurant in Des Plaines, Illinois, the McDonald's hamburger has become one of the world's most successful consumer products. Last year, according to the Interbrand consultancy, McDonald's ousted Coca-Cola as the world's best known brand.

Yet even as McDonald's continues its relentless international expansion - Belarus, Tahiti and Ukraine are among the latest countries to experience the delights of the Big Mac - the company is facing its worst-ever difficulties at home. Americans seem to be losing their appetite for McDonald's and US profits have taken a tumble.

Last week the company announced a sweeping reorganisation of its US operations. It said it would split the company into five geographical divisions, each operating as a separate business with its own president. It also announced that Mr Edward Rensi, the long-serving head of the US company, was leaving because of "personal family commitments".

But this was just the latest in a series of attempts to restore growth to the US business, none of which has had the required result. It came only weeks after the embarrassing withdrawal of a \$5 cent burger promotion that failed to generate the expected sales because customers decided there were too many strings attached to the offer.

Last year, McDonald's launched the Arch Deluxe line of higher-priced burgers that were supposed to appeal to adults with a spicier, more "grown-up" taste than could be satisfied by its traditional burgers. But the initiative hardly set sales alight: indeed, McDonald's has failed to come up with a successful new product since the introduction of Chicken McNuggets in 1983.

Meanwhile, the company has been trying to increase US sales by the simple expedient of building new restaurants. Some 70 per cent of decisions to visit a fast-food restaurant are made on impulse: so theoretically, the more restaurants a company has, the more opportunities it will have to capture this spur-of-the-moment trade.

After increasing its US outlets at the rate of about 200 to 300 a year for many years, McDonald's opened 841 restaurants in 1994, 1,120 in 1995, and 735 last year. But instead of generating a big increase in sales, the new restaurants mainly succeeded in taking sales from existing ones.

That produced a fall in average sales per store: and because the stores' overheads were largely fixed, their profits went down too. McDonald's US operating profits fell by 8 per cent to \$1.1bn last year, partially offsetting the robust growth in international profits and leaving net earnings ahead just 10 per cent at \$1.6bn.

Outside the US, McDonald's has been doing well. As the company frequently points out, it still serves less than 1 per cent of the world's population each day, so it has been able to expand rapidly overseas without running the risk of market saturation. Operating profits from outside the US have risen at a compound annual growth rate of 23.3 per cent in the past 10 years.

By contrast, US operating profits have risen by just 3.5 per cent. McDonald's has now retreated on its restaurant opening strategy in the US, saying it plans to cut the

number of openings to about 500 this year. But just at a time when it needs the support of its franchisees, who operate 85 per cent of its US restaurants, it has alienated many of them by hurting their profitability with the store-opening programme.

Mr Dick Adams, a former McDonald's employee who now runs a group of disenchanted franchisees named Consortium Members Inc, blames poor management for McDonald's problems.

The original entrepreneurs who were around in the days of Ray Kroc have passed on, he alleges, to be replaced by non-entrepreneurial corporate bureaucrats who have allowed lawyers and accountants to take

too much control over the company.

Mr Adams says one example of the company's bureaucratic attitude was its decision to pursue a libel action against two environmental activists in Britain in what turned out to be the longest trial in English legal history. The case ended last month in a legal victory for the company, but was widely perceived as a public relations disaster.

And our competitors have re-awakened in the last couple of years," he says. "They are much more focused and better run than they were three or four years ago."

Wall Street analysts believe something more fundamental may be to blame: McDonald's products. They point to the fact that, while Burger King and Wendy's have increased their share of the US burger market, McDonald's share has shrunk.

When consumers were asked to name their favourite burger restaurant in a recent survey for Marketing News, 37 per cent chose Wendy's, 31 per cent chose Burger King, and just 23 per cent named McDonald's.

Mr Damon Brundage, an analyst at NatWest Securities, says: "It's difficult for McDonald's to go on blaming a difficult competitive environment when Wendy's second quarter US sales were up 10.2 per cent."

Mr Greenberg says McDonald's is developing new production systems that will allow it to serve fresher food faster and allow people to choose their own garnishes, as they can in Burger King and Wendy's. It also expects to go back to toasting its hamburger buns, something it stopped doing a few years ago, and it is experimenting with new products.

But Mr Greenberg says there is no magic bullet that will turn the US operations around: it is just a question of pleasing every customer every day with quality, cleanliness and service.

"Marketing helps, new store openings help, the rest of it helps," he says. "But the fact is that this business is about what Ray Kroc called grinding it out, which was his way of saying fresher, faster, cleaner."

Franchisees feel the pinch on profits

you just have to wait for a suitable opportunity to arise.

When McDonald's offers you a restaurant, the company provides you with the land and building, but you supply everything else - the kitchen equipment, the restaurant furniture, the cash registers, the decor, the landscaping, the signs and the inventories. This is likely to cost between \$400,000 and \$650,000 up-front.

Once you open, you hire your own employees, and buy all your food and drinks from McDonald's approved suppliers. McDonald's charges a one-off fee of \$45,000 for a 20-year franchise, but makes most of its money by taking a percentage of

franchisees' monthly sales.

The monthly fee used to be 11/4 per cent of sales, comprising 8/4 per cent to cover the rent for the building and land, plus a 3 per cent "service" fee. The fee has shot up to 17 per cent or more for new or renewed franchises, comprising at least 13 per cent for rent and a service fee of 4 per cent.

Franchisees complain that this gives McDonald's an incentive to open new restaurants near to old ones because, even if overall sales do not rise, McDonald's gets a higher percentage of the sales that move from the old restaurants to the new ones.

In any event, with fees going up and hundreds of new restaurants fighting for customers, franchisees are feeling the pinch.

According to Mr Paul Westra, an analyst at Salomon Brothers, the average annual profit generated by a franchised restaurant before interest and depreciation has fallen by \$30,000 to \$180,000 a year in the past two years.

Mr Hugh Schmidt, a franchisee with a McDonald's restaurant in Vail, Colorado, says: "If a new McDonald's store goes in close to you, your sales go down, and it becomes more and more difficult to make a dollar."

"It's a lot harder to fight another McDonald's than a Wendy's... That isn't why you get into this business: to fight yourself."

Marketing helps, new store openings help, the rest of it helps," he says. "But the fact is that this business is about what Ray Kroc called grinding it out, which was his way of saying fresher, faster, cleaner."

OBSERVER

Enlarger picture

One backroom hero behind the European Commission's 1,000-plus page Agenda 2000 blockbuster on EU enlargement to be unveiled today in Strasbourg is long-serving British Eurocrat Graham Avery.

He's been preparing opinions on the merit of each applicant country, providing solid economic analysis to help Dutch EU commissioner Hans van den Broek ensure Estonia and Slovenia got included in the talks, staving off pressure to restrict negotiations to the three German favourites - the Czech Republic, Hungary and Poland.

So what chance does Avery have of heading the commission task force handling accession talks with the favoured five? Better now that his immediate boss Francois Lamareaux appears headed for a director-generalship in charge of budgetary matters.

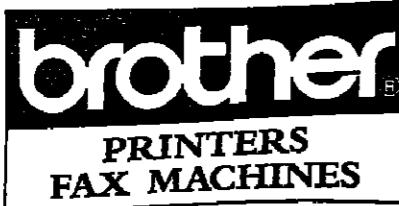
First, commission president Jacques Santer's spokesman

Nikolaus van der Pas is understood to be interested in the top enlargement post. Second, Avery is British, and some top Eurocrats think eastward enlargement is a sly London-led manoeuvre to turn the EU into a free trade area. Maybe Tony Blair will step in and lobby for him. Avery's appointment is due to start early next year - under the British presidency.

Red ink

It looks like France's Communist Party, uneasy partner in the new left-wing coalition government, is having a spot of trouble with fiscal responsibility.

The proletarian party apparently spent FF7m during the general election campaign last month, against a budget of FF4.5m. But officials aren't red-faced. The campaign was very short, they explain. And therefore party workers demanded lots of



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Air unit will be modelled on Franco-German corps Bonn-US defence link plan

By Ralph Atkins in Bonn

Germany and the US are planning to deepen their military links by setting up a joint air defence unit that could operate in crisis regions beyond the borders of the Nato defence alliance.

The unit, which may comprise 500-600 soldiers from the two countries, would be modelled on the existing 5,000-strong Franco-German corps established by German chancellor Helmut Kohl and former French president François Mitterrand.

The move - disclosed in Bonn yesterday - reflects Germany's determination to cement a close military rela-

tionship with the US following the withdrawal of more than 200,000 American troops from the country since the height of the Cold War.

Government officials dismissed suggestions that the plan for a joint unit reflected disenchantment with the Franco-German force or with military ties between Paris and Bonn, saying that it reflected the special circumstances of the American troop withdrawal.

It would allow the pooling of expertise, increase the capabilities of Nato forces and boost training opportunities.

Mr Volker Rühe, German defence minister, regards the move as a signal of US com-

mitment to a continued presence in Europe.

Last night the US Defence Department confirmed that the "possibility and feasibility" of a combined German/US air defence unit were being examined "in the spirit of strengthening defence co-operation" between the two countries. But it said negotiations were continuing.

Although details of the new unit are still to be finalised and joint talks are expected to last until early next year, the unit is expected to be built up during 1998 and to become operational by the end of 1999.

It is likely to be armed with Patriot, Hawk and Roland air

defence systems, which defend against incoming missiles and aircraft, and to have a fully integrated staff. Command would rotate between the US and Germany every three years.

The joint unit would be based in Germany, although the location has not yet been specified. The defence ministry in Bonn would not comment on the unit's areas of operations, but it is widely expected to have responsibilities beyond Nato territories - possibly including the Middle East. It is unclear whether the unit may also serve in the Americas.

The joint Franco-German brigade has served in Bosnia.

Arafat calls on Brussels to threaten Israeli sanctions

Palestinian leader warns over Mid-East violence

By David Gardner in London

Israeli intransigence is creating "a platform for fanaticism on both sides" to drag the whole Middle East into violence, Mr Yassir Arafat, Palestinian leader, warned yesterday.

Speaking in London after meeting Mr Tony Blair, UK prime minister, he called on the European Union to threaten economic sanctions against Israel in order to salvage the Oslo peace accords, the core of the now-suspended peace negotiations between Israel and the Palestinians.

In a speech to the Royal Institute of International Affairs, Mr Arafat warned that Palestinian patience had reached its limit and that the international signatures to Oslo - the US, Russia, the European Union and Israel's two Arab peace partners, Egypt and Jordan - must now demand that Israel abide by what are international agreements.

"Peace is not only a Palestinian need," Mr Arafat said, underlining that Israel's blockade of the Palestinian territories costs the economy three times more than Palestinians receive in international aid. "It is also an Israeli need, an Arab

need, a European need, an American need, and an international need."

Negotiations between Israel and the Palestinians have been suspended for four months after the hardline government of Mr Benjamin Netanyahu started building a new Jewish settlement in occupied Arab east Jerusalem.

This was seen throughout the Arab world as part of Mr Netanyahu's attempt to dictate the outcome of the peace process.

This strategy, Mr Arafat warned yesterday, would envelop the whole region in "confusion" - the word he tends to use for violence. He added that EU pressure over peace will not move beyond declarations.

Mr Arafat said yesterday he was willing to enter into "final status" negotiations with Israel - covering the future of east Jerusalem, Jewish settlements in the West Bank, the division of land and rights of Palestinian refugees - provided Israel kept implementing the first two Oslo agreements of 1994 and 1995, including troop redeployment from the occupied territories.

Painting a picture of despair among Palestinians which would shortly escape the control of his 33,000-strong security forces, Mr Arafat for the first time openly called on Europe to use its economic might to bring the Israeli leadership to its senses.

"Seventy per cent of the

Israeli economy depends on Europe," the Palestinian leader said with a margin of hyperbole, "and yet this card has not been played. You only

have to wave this card and

they will listen. Why are you not using the economic card?" At least wave it."

Around half of all Israeli trade is with the EU, and under the recent partnership agreement reached as part of the Euro-Med strategy Brussels has devised to underpin regional peace, Israel gets unique access to the EU's research and development programme for its high-technology industries.

Nevertheless, firm German and Dutch opposition to any form of economic measures against Israel is likely to ensure that EU pressure over peace will not move beyond declarations.

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MCI president says BT knew strategy

Continued from Page 1

MCI intended to go ahead with the merger. "We have a deal which the investment community has overwhelmingly endorsed," he said.

He accepted, however, that he could not speak for BT before its annual meeting in Edinburgh today, when Sir Iain Vallance, BT chairman, will make a statement about

the progress of the merger. It is believed that Mr Bert Roberts, MCI chairman, has pressed him to support the two executives at the centre of the controversy.

Observers commented that Mr Price might not have felt able to speak so freely unless Mr Roberts had succeeded. Meanwhile the UK government has said it is redeeming its "golden" share in BT, com-

pleting the conversion of the former state-owned utility.

The process began in 1984 with the sale of the first of three tranches of shares to the public. The golden, or special, share is worth no more than an ordinary share but prevents BT from changing certain of its articles of association without the written consent of the secretary of state for industry.

Versace, 50, a native of Reggio Calabria in the country's deep south, regularly hit the headlines with his provocative outfits for celebrities, including Elton John and Madonna.

Versace launched his first collection in 1978. The family company Gruppo Gianni Versace had estimated sales of £845m in 1996. There are hundreds of Versace shops worldwide, and the name is also carried on an array of fashion accessories and perfume, as well as clothing. The total sales of Versace brand goods reached £1.5bn in 1995.

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The Netanyahu government's only offer so far on troop pull-backs covers 2 per cent of the West Bank - "not

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Painting a picture of despair among Palestinians which would shortly escape the control of his 33,000-strong security forces, Mr Arafat for the first time openly called on Europe to use its economic might to bring the Israeli leadership to its senses.

"Seventy per cent of the

Israeli economy depends on Europe," the Palestinian leader said with a margin of hyperbole, "and yet this card has not been played. You only

have to wave this card and

they will listen. Why are you not using the economic card?" At least wave it."

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COMPANIES AND FINANCE: ASIA-PACIFIC

US utility takes full control of Cepa

By John Riddings
in Hong Kong

Southern Company, the US electricity group, is to buy Hopewell Holding's remaining 20 per cent stake in Consolidated Electric Power Asia (Cepa), in a deal valued at about HK\$55m (US\$645m).

The agreement, announced yesterday, comes just nine months after Southern acquired 80 per cent of Cepa. The US group and Sir Gordon Wu, head of Hopewell and founder of Cepa, then signed plans to

co-operate in exploiting the growing market for Asian power plants.

Since the acquisition, the two sides have drifted apart. Last month, Mr Stewart Elliott, Cepa chief executive, was replaced by the head of a Southern subsidiary amid reports of a clash in management styles.

Mr Elliott had built Cepa alongside Sir Gordon, and his departure signalled Southern's move to take tighter control of its acquisition.

Under the terms of the

deal, Hopewell will receive US\$150m in cash and Cepa's 80 per cent stake in the Tanjung Jati B power plant in Indonesia.

Construction of the plant began last year, and is due for completion in 2000. The cash payment from yesterday's deal is expected to fund the completion costs.

"We believe this is a good deal for shareholders as it enables Hopewell to complete the development of this power plant and retain a significant interest in the

power sector," Sir Gordon said.

The Hopewell chief will relinquish his role as Cepa's chairman, but will remain on the board.

For Hopewell, the sale of Cepa has eased its debt burden and strengthened its position in funding capital-intensive projects. But it raises questions about how the property and infrastructure group will replace earnings from Cepa, one of its prize assets.

The HK\$9.74bn received from the sale of a 40 per cent

stake in Cepa last October reduced Hopewell's total net borrowing to HK\$31.7bn and lowered its net debt to equity ratio from more than 80 per cent to 34 per cent.

"Hopewell's debts were the reason for the original deal and they still need substantial funding for the projects on their books," said one Hong Kong utilities analyst. He said the main concern was an elevated rail and road mass transit system in Bangkok which is running behind schedule.

Although it now has full control of Cepa, Southern also faces substantial challenges with its acquisition.

At the time of the original deal, the US group cited Cepa's experienced management and its expertise in Asian markets as incentives to invest.

Over recent weeks, one of the projects inherited in the acquisition has also run into trouble. Pakistan's government has signalled that it may terminate an agreement with Cepa to build a US\$3bn power plant.

Bold experiments in cultural integration

SBC and LTCB are the first to try merging traditional Japanese banking with western practices

As Swiss Bank Corporation and Japan's Long Term Credit Bank unveiled their ground-breaking alliance yesterday, one SBC official did not mince his words.

"The hard part of this [alliance] is not the capital structure – it is the logistics and management," said Mr Lueman Arnold, Asia chairman of SBC Warburg.

The challenge is huge. The SBC-LTCB deal marks potentially one of the biggest cultural experiments attempted in Japan's banking world.

Since the Japanese government announced last year plans for "Big Bang" financial deregulation, a flurry of alliances has emerged between Japanese and western groups. However, these have so far been limited in scope, focusing on collaboration in specific services.

The SBC-LTCB deal is far more sweeping than de-up. They are planning a partnership of investment banking, asset management operations and staff in Japan. Consequently, the planned deal cuts to the core of a question dogging Japan's Big Bang reforms:

The task for both LTCB and SBC remains a bold one. The fact that SBC is prepared to take the risk, though, shows just how seriously some foreign groups are now taking Japan's Big Bang

whether western banking practice can be integrated with the traditional culture of Japan's financial sector.

Both groups have powerful reason to hope so. The deal for SBC represents a crucial plank in its ambitions to become a leading force in Japan and the rest of Asia.

By teaming with a domestic bank, it believes it can turn Japan into a new "home market", on a par with its other "home markets" such as the US or Europe.

Even more is at stake for

its traditional business, corporate lending.

Mr Katsunobu Onogi, LTCB president, says: "We want to transform LTCB into a completely new entity based on global standards." The alliance is part of this.

The business logic is certainly attractive. SBC has something that LTCB lacks – expertise in advanced global financial products and services, ranging from private banking to derivatives.

But LTCB has something

which SBC Warburg, like other foreign groups, lacks – distribution channel that allows access to Japan's vast corporate and customer client base.

Teaming the distribution channel with the global financial expertise will potentially provide a cheap way for both groups to have a powerful advantage over their rivals come Big Bang.

Mr Onogi says: "We are quite complementary – if we each tried to do this on our own it would take enormous resources."

The question now is whether this vision of collaboration can work in prac-

tical terms. On paper, a structure is already in place – the core will be three separate joint ventures, focusing on investment banking, asset management and private banking. These will be co-ordinated by a steering committee, which might turn into a holding company once cur-

rent regulations are lifted in Japan.

Although the committee will be headed by an LTCB official, both sides stress it will be very much a union of "equals".

The most radical part of the plan is the operations on the ground. Both SBC and LTCB insist they want a complete cultural merger in the new joint ventures.

The joint investment banking group, for example, will have one type of pay and job structure for its employees, irrespective of whether they come from LTCB or SBC Warburg. A single language, English, will be imposed and the new entity will be run

from a new office – rather than either of the existing LTCB or SBC Warburg branches.

The culture of Japanese banks has traditionally been at odds with western investment banking groups: Japanese management ethos has been based around the concept of a "job for life", with pay awarded according to age, and personnel rotated between departments.

Mr Johannes De Gier, SBC Warburg executive chairman, insists that merging these different cultures will be possible. "We have spent much more time learning about each other's culture than each other's financials," he says.

LTCB says it wants radical management change. Mr Onogi says: "We are trying to implement cultural change in LTCB – we need to implement global standards."

This will be made easier by the limited size of the personnel involved: LTCB has only 2,000 career track staff and the alliances will primarily involve LTCB's affiliates, rather than the core bank itself.

LTCB has another crucial advantage: it is virtually the only big Japanese bank not linked into a *zaibatsu* corporate network. This independence was a key attraction for SBC, Mr De Gier says.

Nevertheless, the task for both LTCB and SBC remains a bold one. The fact that SBC is prepared to take the risk shows just how seriously some foreign groups are taking Big Bang.

What this shows is that

we think that Big Bang is definitely for real – it will revolutionise the Japanese markets much faster than people realise," says Mr Arnold.

Gillian Tett



INVITATION FOR EXPRESSIONS OF INTEREST IN THE ACQUISITION OF 43% OF THE SHARE CAPITAL OF AEM - AZIENDA ENERGETICA METROPOLITANA TORINO S.P.A. ("AEM")



AZIENDA
ENERGETICA
METROPOLITANA
TORINO S.p.A.

The City of Turin (the "Municipality") owns approximately 99% of the share capital of AEM, a company whose principal business comprises the generation and distribution of electricity (about 250,000 customers) and heat (ca. 11m³ of heated volumes) and the management of public lighting, traffic lighting and heating equipment in municipal buildings. AEM has 10 hydro-electric and 3 co-generation power stations with installed capacity of approximately 505 MW electric and 507 MW thermal by way of co-generation, and 1996 sales of approximately Lire 337 bn.

On 18 November 1996, pursuant to Resolution no. 9605443/64 (the "Resolution"), the Municipal Council of Turin resolved to sell 48% of AEM's share capital by placing 43% with a strategic investor and no more than 5% with AEM's employees and subject to applicable requirements – with AEM's customers. The shares will be placed with the strategic investor both by way of a direct sale of part of the AEM share owned by the Municipality and by way of a capital increase reserved solely for the strategic investor.

In order to implement the Resolution the Municipality intends to receive and review expressions of interest ("Enquiries") in acquiring a 43% stake in AEM's share capital made by strategic investors operating within the scope of AEM's activities and therefore able to contribute to AEM's growth.

This advertisement is only addressed to joint-stock companies which, on the date of Enquiry, fulfill the above criteria and have net equity, on a non-consolidated or consolidated basis, of not less than Lit. 200 bn. If the Enquiry is made jointly by more than one entity acting together (the "Concert Party"), such Enquiry will only be considered if each entity is a joint-stock company. If at least one of the entities fulfills the above net equity criteria and if all of them participate as one party to the contract, the major contribution being made by investors which fulfill the above operating criteria.

The Municipality is being advised by Istituto Mobiliare Italiano S.p.A. ("IMI") and Barclays de Zoete Wedd Limited ("BZW") ("The Advisors"). Those interested in the acquisition are invited to contact them should they require further clarification. Interested parties fulfilling the above criteria should express their interest in the acquisition by submitting in writing (including by fax), no later than 12.00pm (Italian time) on Monday, 4 August 1997, a request for a copy of the AEM Information Memorandum to either of the following:



IMI - Istituto Mobiliare Italiano S.p.A.
Viale dell'Arte 25
00144 Rome - Italy
Attn: Ing. Giuliano Mari / Dott. Simone Bassi
Tel.: +39-6-59 59 37 58
Fax: +39-6-59 59 30 64



BZW - Barclays de Zoete Wedd Limited
5 The North Colonnade - Canary Wharf
London E14 4BB - United Kingdom
Attn: Dott. Bernardo Antolico
Tel: +44-171-556 4850 / 773 3927
Fax: +44-171-775 8033 / 773 1825

Each entity submitting a request in writing for a copy of the AEM Information Memorandum, should enclose the following: a copy of both its Memorandum of Association and Articles of Association (or other constitutional documents); a list of the members of its governing and controlling bodies, indicating their authority to represent the entity; consolidated and non-consolidated annual reports (the "Annual Reports") for the last three financial years or, for companies which have been established for less than three years, the Annual Reports available, including the reports of the Board of Directors and the Board of Statutory Auditors (as well as any report by independent auditors); a list of the main shareholders, in particular those who hold, directly or indirectly, a controlling stake, with the percentage of their respective holdings represented; their certificate of incorporation; a description of the business showing the company's industrial, commercial, organisational, and financial characteristics and an explanation of the reasons for wishing to make the investment.

If the application is made by a Concert Party, each member company is requested to provide the above documentation. Information is also requested on the composition of the Concert Party, proving that it has the aforesaid operating characteristics.

The Municipality, in its sole and absolute discretion and without any need to provide reasons therefore, reserves the right to make all decisions with regard to initiating any relationship pursuant to this invitation, as well as the right to withdraw from negotiations or to terminate the sale process without incurring any liability whatsoever.

The Advisors will select parties the text of a Confidentiality Agreement, which they will be required to sign and return. Once this Agreement, duly signed, has been received, the Advisors will forward a copy of the Information Memorandum.

Publication of this invitation and receipt of Enquiries shall not oblige the Municipality to sell to any person nor give any person any rights against the Municipality or the Advisors (including, without limitation, payment of any intermediary or consultancy expenses).

This advertisement is for expressions of interest, and does not constitute an invitation to bid, nor an offer to the public according to section 1336 of the Italian Civil Code, nor a solicitation of savings from the public according to sections 1/18, Law 7 June 1974 no. 216 as subsequently amended and supplemented.

This advertisement and the entire sale procedure are governed by Italian Law. Any dispute in respect of them shall be subject to Italian jurisdiction and within the exclusive competence of the Court of Turin.

The original text in Italian of this invitation will prevail over any other text published in any other language.

The contents of this invitation, which have been prepared by, and are the sole responsibility of, the Municipality, have been approved by Barclays de Zoete Wedd Limited (regulated by the Securities and Future Authority Limited) for the purposes of Section 57 of the Financial Services Act of 1986.

Torino, 16 July 1997

IL DIRETTORE DEL SERVIZIO CENTRALE PIANIFICAZIONE E CONTROLLO
Dott. Paolo Francesco

ASIA-PACIFIC NEWS DIGEST

Citic eyes HK bus bid partner

Citic Pacific, the Hong Kong-listed arm of Beijing's main investment vehicle, may team with a local bus company to bid for bus routes on Hong Kong Island. Citic Pacific is involved in negotiations through Dah Chong Hong, its car trading and maintenance unit. Preliminary talks have been held with Hong Kong-listed Kwoon Chung Bus Holdings, which runs bus services on Lantau Island, but the company is not ruling out participating in the bus franchise independently.

The expected tender, for routes currently operated on Hong Kong Island by China Motor Bus, may be opened next year. While a move into the franchised bus business would mark a diversification for Citic Pacific – whose activities span property and infrastructure, including aviation and power in Hong Kong – it is not the first time a mainland-backed body has shown an interest in the sector in Hong Kong. China Travel International Investment Hong Kong, the mainland-backed travel, tourism and investment group, this year paid HK\$457m (US\$55m) for an effective 20 per cent stake in Citybus Group, one of the territory's four franchised bus companies.

• Kwoon Chung Bus has been awarded a 10-year franchise to operate a public bus service. However, KMB's routes will be specified as non-exclusive to "pave the way for increased competition in the public bus services market", according to a government spokesman. The decision brings KMB into line with other franchised bus companies who operate non-exclusive routes.

Louise Lucas, Hong Kong

■ YAOHAN INTERNATIONAL

Shares suspended

Shares in Yaohan International were suspended yesterday amid expectations of further restructuring at the Hong Kong-listed arm of the Japanese retailing group. Trading in Whimsy Entertainment, which operates indoor entertainment centres and which is also controlled by Mr Kazuo Wada, head of the Yaohan retailing group, were suspended at the same time. Industry analysts said the move could signal the sale of a stake in Whimsy to a mainland Chinese company.

The group has undergone several restructuring steps this year. In April, Pacific Concord, the Hong Kong-listed retailing group, bought a stake of nearly 20 per cent. The deal marked the formation of an alliance between the two companies with the aim of expanding in China.

Yaohan Japan, the flagship company of the retailing group, has faced problems in its expansion strategy and has seen its share price fall sharply over recent weeks amid reports of financial difficulties. This week, the company denied reports it was planning to file for court protection from creditors.

John Riddings, Hong Kong

■ AIRLINES

ANZ reijigs Asian operations

Air New Zealand plans to restructure its Asian operations by cutting services to Bangkok and Osaka and developing Singapore as a regional hub for its alliance with Ansett Australia and Singapore Airlines. Mr Grant Lilly, Air New Zealand's regional sales and marketing general manager, said the partners would also apply for Australian regulatory clearance for joint services to Europe via Singapore.

The airline also planned to bolster its presence in key Asian markets through code-sharing deals with Singapore Airlines and Ansett Australia, he said.

Air New Zealand will also seek Australian approval to extend its co-ordinated operations with Ansett on routes to Taiwan, South Korea and Hong Kong. "The network changes are aimed at providing a more effective coverage of regional markets and reducing duplication with our partners," Mr Lilly said.

AFX-Asia, Sydney

■ INDONESIAN STEEL

BHP plays down buy talk

BHP, the Australian resources group, has played down suggestions that it is planning to take a stake in Krakatau Steel, the Indonesian steelmaker being prepared for a public float. Mr Ron McNeilly, chief executive of BHP's steel division, confirmed yesterday that the company had been approached by Krakatau Steel and the Indonesian government to consider taking a minority equity stake.

"BHP and Krakatau Steel have a long-standing relationship dating back to the early 1970s and for that reason they approached us and we agreed to examine their proposition and give it consideration," he said. But he stressed it was understood that the Indonesians had also approached other international steelmakers with an equity offer and BHP had made no decisions on the matter.

"Indonesia's domestic steel consumption is expected to grow significantly and rapidly in line with the economic growth forecast for that country," he said. "Because that market opportunity is likely to be largely met from domestic production, it is prudent to investigate it. But we are certainly not looking at steelmaking overseas in lieu of steelmaking in Australia."

Mr McNeilly was reacting to Indonesian press reports suggesting BHP would buy a 25 per cent stake in Krakatau as part of a public float planned for October. Mr Aldil Yuzar, the secretary general of Indonesia's Department of Industry, was quoted supporting the BHP purchase.

Bruce Jacques, Sydney

■ YANKEE BONDS

COMPANIES AND FINANCE: THE AMERICAS

Merrill Lynch surges 11%By Tracy Corrigan
in New York

Merrill Lynch showed how it earned its nickname "The Thundering Herd" yesterday when it dazzled Wall Street with record second-quarter earnings of nearly \$45m, up 11 per cent from the previous year.

Earnings per share of \$1.23 far outstripped analysts' estimates of 94 cents.

Merrill's strong performance spanned its securities trading, investment banking and brokerage businesses, producing record first-half earnings of \$947m, 12 per cent higher than the previous high set last year.

Investment banking revenues rose 8 per cent to \$825m, fuelled by a record quarter in mergers and

acquisitions and in spite of slightly lower underwriting revenues, the firm said.

In the second quarter, Merrill ranked second in completed global mergers and acquisitions, above Goldman Sachs, according to Securities Data.

Merrill also reported a 12 per cent rise in private client assets to nearly \$550bn in sight of the \$1.00bn former chairman Mr Dan Tully set two years ago as a target for the end of the decade.

Commission revenues, primarily from trading, rose 11 per cent to \$1.1bn, of which 42 per cent were defined as non-US trading revenues.

Mr Michael Flanagan, of Financial Service Analytics, said the results "appear to vindicate Merrill's international growth strategy."

Merrill has made a series of acquisitions outside the US in the last few years, including Smith New Court in the UK and McIntosh Securities in Australia.

Mr David Komansky, Merrill chairman, said that the firm would continue to target growth outside the US,

and was planning to build its investment banking, fund management and private banking businesses overseas through acquisition and organic growth.

A spate of stronger-than-expected results suggests that the market's strength towards the end of the quarter compensated for a difficult April, contrary to expectations.

PaineWebber yesterday reported second-quarter earnings per share of 86 cents, compared with estimates averaging 75 cents; Donaldson, Lufkin & Jenrette on Monday reported earnings of \$1.49 a share, compared with estimates of \$1.20.

PaineWebber benefited from the strength of municipal bond and real estate investment trust markets, while DLJ's record net income of \$100m was fuelled by fee income from mergers and acquisitions, and private equity business.

• Travelers Group, the US financial services group, yesterday reported record earnings per share of 98 cents in the second quarter, compared with 88 cents a year ago, beating analysts' estimates of 94 cents. Net income of \$62.9m was up from \$57.72m a year ago.

Whirlpool up in term despite lower revenuesBy Richard Waters
in New York Peter Marsh in London

Whirlpool, one of the world's two biggest makers of home appliances, registered a 7 per cent slump in revenues to \$2.1bn during the second quarter, reflecting tough market conditions in North America and Europe and the effects of a stronger dollar.

However, the US company still managed to lift after-tax earnings to \$65m, from \$52m a year before, on lower costs and interest expenses. Earnings per share, at 86 cents, were up from 70 cents last time and slightly ahead of most analysts' expectations.

Despite the revenue decline, Mr David Whitwam, chairman, said the latest figures reflected "significant improvements" in Europe, where the company generates about 30 per cent of its sales.

The number of appliances shipped in Europe during the quarter was higher than a year before, unlike other

manufacturers, and sales in local currency terms were up 2.5 per cent, the company said. However, the translation effect of a stronger dollar led to a 6.7 per cent decline in reported European sales for the quarter.

The company has recently stepped up its marketing efforts in Europe, where it occupies the number three position in white goods behind Electrolux of Sweden and Bosch-Siemens of Germany.

However it has been hampered by weak demand, with industry representatives warning that total domestic appliance sales volumes across Europe will fall up to 2 per cent this year. Because of falling prices, the total value of sales of white goods across the continent is expected to decline this year for the fifth consecutive year.

In recent weeks, Electrolux, which vies with Whirlpool for the number one slot in white goods worldwide, has announced plans to shut



David Whitwam: stepping up marketing efforts in Europe

25 factories and cut 12,000 jobs around the world because of tough market conditions.

In North America, meanwhile, Whirlpool was held back by weak sales of new air conditioners. A cool summer last year had led to an overhang of equipment in stores this summer, Whirlpool said.

Appliance manufacturers had also faced a considerable weakening of demand among US consumers recently for durable consumer goods of all kinds, including items such as washing machines and refrigerators.

TI shares jump 9% on strong earnings reportBy Louise Kehoe
in San Francisco

Texas Instruments said strong semiconductor sales and improved operating margins were behind a surprise fivefold increase in second-quarter earnings from continuing operations, excluding special charges.

Shares of the US semiconductor and electronics manufacturer jumped almost 9 per cent to \$106 yesterday on the news. Operating income for the quarter was \$1.07 a share, well above analysts' estimates of about 87 cents.

Rapid growth in demand for digital signal processing (DSP) chips, which are used in a wide range of telecommunications, networking and multimedia applications, helped to boost revenues to \$2.6bn, up 7 per cent from \$2.4bn in last year's second quarter.

The 1996 figure included sales from TI's printer and mobile computing businesses, which have since been sold.

Results for the latest quar-

ter included a pre-tax charge of \$44m in connection with TI's decision to withdraw from semiconductor joint ventures in Thailand, and a \$63m gain from the sale of three businesses, the largest of which was software.

Net income from continuing operations, excluding the special items, was \$213m against \$41m in the second quarter of 1996. Including the special items, net income was \$224m.

Over the past year TI has diversified several business units to focus on its semiconductor operations, and in particular DSPs. These chips are becoming the core element in a growing number of electronic products", said Mr Thomas Engblom, president and chief executive. The world market for DSPs is growing at about 30 per cent a year and will reach \$50bn over the next decade, TI predicted.

Overall, semiconductor revenues were up 17 per cent in the second quarter, compared with the same period last year, driven by higher

sales of DSPs. However, TI continued to record a loss on sales of dynamic random access memory chips, and pricing pressures on these commodity chips increased towards the end of the second quarter, TI noted.

Volatility in the DRAM market was expected to continue in the near term, TI said. However, the overall semiconductor market was making a "moderate recovery" from the decline precipitated by rapidly falling DRAM prices over the past two years.

In its latest divestiture, TI sold its defence business to Raytheon for \$2.95bn. The sale was completed this month and TI will record a net gain of \$1.5bn in the third quarter, the company said.

For the year to date, TI reported revenues of \$4.95bn, against \$5.1bn in the first half of 1996. Net income from continuing operations was \$326m, or \$1.65 a share, compared with \$173m, or 89 cents.

IRS gives go-ahead to GM spin-off

By Richard Waters

The planned \$9.5bn sale by General Motors of its Hughes defence business has crossed one of its biggest potential hurdles, with news that the deal had received the blessing of the Internal Revenue Service.

Hughes Electronics, the GM subsidiary which is due to be dismembered as a result of the sale, said yesterday that the US automotive group had this week received approval from the tax authorities.

The complex deal, structured as a spin-off rather than an outright sale, has been among the most controversial at a time when both Congress and the IRS have shown concern about mergers and demergers that escape tax liabilities.

GM announced in January it had agreed to sell its defence business to Raytheon, after an auction among potential buyers. It is also merging the Hughes auto electronics unit, Delco, with its other car parts operations, while the satellite businesses will continue independently.

To avoid an outright disposal of the defence business, which would have led to a large tax charge, GM has structured the transaction to leave it nominally in control of the unit. The defence operations will first be spun off in a separate company, then merged with Raytheon.

While GM shareholders will hold only 30 per cent of the equity in the enlarged company, they will control about 80 per cent of the votes in the enlarged company, leaving them nominally in control and so avoiding a tax liability for change of control.

Some of the structures which have been used by Wall Street to avoid taxes on big corporate spin-offs have come under attack in Congress this year, with attempts to adopt legislation to make such deals taxable.

The Hughes defence sale is still dependent on the support of holders of GM's own stock and the separate Class H stock.

Charges prompt Enron to cut earnings targetsBy Christopher Parkes
in Los Angeles

Enron, the Texas-based international energy group, has reduced its 1997 earnings targets after charges drove it into a loss of \$1.71 a share loss in the second quarter, compared with a 46 cent profit last time.

The news jolted Wall Street, and the stock fell more than \$2 in early trading to \$38.11.

Although operating results were in line with expectations, the cost of settling a dispute over North Sea gas supplies, and a \$100m charge to cover reduced margins on MTBE fuel additives, led to a \$120m net loss for the quarter, against income of \$117m in the comparable period of 1996.

Excluding these charges, the company said it had cut its internal profit goals for the full year by about

30 cents, a share, to about \$3.25.

Although the group said it was well placed to resume strong growth in 1998, prospects had been affected by three factors.

In addition to lopping \$1.61 a share off the second-quarter results, the \$375m pre-tax cost of settling a contract battle with Phillips Petroleum, British Gas and Agip over gas from the North Sea's J-Block, would incur annual interest charges of about 10 cents a share. The cost this year would be about 6 cents a share.

Hopes of a net gain from the reduction of Enron's stake in EOTT Energy Partners were unlikely to be realised this year, the group said. Product margins and the reduced value of EOTT made an "early disposal unlikely".

Third, the removal of price

hedges on oil and gas production and exploration was also likely to affect results.

"Because prices for the remainder of the year are highly uncertain, we cannot forecast that we will be able to fully offset the previously booked hedge losses through price increases in the second half of 1997," said Mr Kenneth Lay, group chairman.

Enron, which yesterday also announced plans to buy back 10m of its shares in the second half, said the best growth prospects for 1998 lay in its wholesale electricity business, increased oil and gas production and the completion of key power projects.

Mr Lay said the impact of the J-Block settlement had led to a "disappointing" quarter, but the new contract was "clearly beneficial" to longer-term earnings prospects.

الإمارات

All of these securities having been sold, this announcement appears as a matter of record only.

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July 1997

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July 1997

COMPANIES AND FINANCE: INTERNATIONAL

SKF sees rise in demand for bearings

By Greg McIvor
in Stockholm

SKF of Sweden, the world's largest supplier of rolling bearings, said yesterday that industrial demand had revived in its key west European market and forecast a steady improvement during the year.

The group, regarded as a barometer of the world economy because of its exposure to the main sectors, said demand had recovered in the

second quarter of the year, reversing a negative trend going back to 1995.

The news, which came as SKF reported a 27 per cent drop in half-year profits, helped lift the company's shares. The most-traded B share rose SKR8 to SKR22 before slipping to close at SKR21.

Mr Peter Augustsson, SKF managing director, said: "The improvement in demand, which has begun in western Europe, should

result in gradually rising sales in this market during the second half of the year." However, he said the picture varied between countries and customer segments.

Demand in the important German market rose, driven by industrial exports and investments. Industrial sales growth was strongest in Scandinavia, France and Spain, but was slower in Italy and the UK.

Sales to customers in the general machinery industry

were marked by a recovery in northern Europe but no visible upturn in southern Europe, SKF said.

Meanwhile, sales to the industrial and west European automotive aftermarkets, for replacement parts, had not picked up.

Overall, SKF estimated that production and sales of cars in western Europe would increase marginally this year, but with substantial variations between countries. This was due in part to

different national measures taken to stimulate sales.

Outside Europe, Mr Augustsson predicted volumes would continue to grow. He forecast SKF would take a 5 per cent share of the Japanese market "within some years", following agreements to supply bearings to Toyota and Nissan, the motor groups.

Pre-tax profits slipped from SKR89m to SKR65m (\$84m) in the second half, in spite of a 7 per cent increase

in sales from SKR17.5bn to SKR18.7bn. Favourable exchange rate fluctuations accounted for five percentage points of the sales increase.

Second-quarter operating profits were SKR62m, compared with SKR762m in the corresponding period last year and SKR85m in the first quarter of 1997.

SKF blamed lower margins and a drop in net financial items for the decline in half-year profits.

INTERNATIONAL NEWS DIGEST

Interest costs keep Raytheon flat

Higher interest costs and tax-related income adjustments cancelled out a 13 per cent rise in second-quarter operating profits at Raytheon, the US aerospace and engineering group. Net income was unchanged at \$205.5m and earnings per share edged up 1 cent to 89 cents, the company said. Operating income of \$322m, compared with \$339m, was bolstered by record results from the general aviation aircraft and electronics systems divisions.

The group, which closed its acquisition of Texas Instruments' defence operations last week - after the end of the quarter - said its electronics businesses were the quarter's strongest performers. Sales rose 14 per cent and operating profits were 22 per cent higher than a year ago. Engineering and construction reported flat profits, and the appliances business, most of which is being sold in a deal announced this week, earned operating income of \$26m on revenues of \$398m.

Christopher Parkes, Los Angeles

■ SWEDISH EQUITIES

Securitas downgrades listing

Securitas, one of Europe's leading suppliers of security services, yesterday became the latest Swedish company to downgrade its Stockholm stock exchange listing in protest at higher taxes on shareholders. The defection from the main A list to the O, or unregistered, list follows similar moves by a series of Swedish companies. These include Hennes & Mauritz, the fashion retailer, Marieberg, the media group, and Assa Abloy, the lockmaker. Securitas said the switch would take effect on July 23.

Unlike the A list, the O list - designed for smaller, growing companies - is exempt from wealth tax on shareholdings. It has become a refuge for larger groups after a government decision last year to extend the wealth tax to cover 100 per cent of individuals' shareholdings, up from 75 per cent. The wealth tax is 1.5 per cent.

There had been fears that the shares of companies which have left the A list would suffer from lower liquidity, because some institutional investors are prevented by in-house rules from buying shares which lack a main listing. But Mr Hakan Winberg, Securitas chief financial officer, said there was no real disadvantage. "The trend [among investors] is to look at the liquidity of the share and the kind of company, rather than what listing it has," he said.

Greg McIvor, Stockholm

■ ROM TELECOM

Five banks vie for mandate

Romania is expected to select the adviser for the privatisation of Rom Telecom, the state-owned telecommunications utility, from a list of five leading investment banks on Monday. The mandate, one of the most fiercely contested advisory contracts on offer in east Europe, initially attracted applications from 36 banks.

The number was reduced to 10 in the spring, and Mr Sorin Pantil, Romanian communications minister, said yesterday the list had now been cut further on the basis of the "technical quality" of the offers. The final selection had been delayed until the beginning of next week by uncertainty over the nature of the success fees being demanded by some of the banks, said Mr Pantil.

Romania is seeking in the first stage a strategic investor to take a stake of about 30 per cent in Rom Telecom, in a deal which is expected to value the utility at between \$1bn and \$6bn. Kevin Done, East Europe Correspondent

■ GERMAN INDUSTRY

Vig names finance chief

Vig, the large Munich-based industrial conglomerate, has ended a year-long search for a finance chief. It announced yesterday the appointment of Mr Erhard Schipporeit as finance director with effect from October 1. Mr Schipporeit is currently chairman of Varta, the battery manufacturer.

Mr Schipporeit, 48, has worked at Varta for 16 years and is understood to have been attracted by the offer of a senior position of a group with an annual turnover of DM42.5bn (\$22.7bn) - compared with DM12bn at Varta.

Separately, Mr Georg Obermeier, Vig chairman, told the group's annual meeting in Munich he expected an increase in Vig's sales this year and, despite start-up losses in telecommunications, stable or slightly higher earnings.

Ralph Atkins, Bonn

■ ITALIAN STOCK EXCHANGE

Sell-off to raise L40bn

The Italian Stock Exchange Council yesterday unveiled details of the long-awaited privatisation of the Italian bourse, to be completed by the end of September. The sale will raise a minimum of L40bn (\$23m) for the Treasury and will involve a private placement through competitive tender.

Qualified investors will be able to bid for a minimum of 0.05 per cent and a maximum of 5 per cent. A total of 2,000 lots of 1,000 shares each will be offered for tender. The minimum price for each lot (or 0.05 per cent of the bourse's total capital) has been fixed at L20m. The tender offer will be open from September 2 to September 8 and the settlement period for successful bidders will be from September 15 to September 19. The new board of the bourse will be chosen by September 29.

A total of 1,020 lots, or 51 per cent of the bourse's capital, will be reserved for domestic and international brokers already authorised to deal in Italy, and the remaining lots will be open to other financial and corporate investors.

Paul Betts, Milan

■ FRENCH CARS

Renault market share slips

Renault, the French carmaker, is still aiming for a market share in western Europe of at least 10 per cent in 1997, in spite of a decline in its first-half performance. Mr Philippe Gamba, European commercial director, yesterday revealed that the group's first-half market share had slipped to 9.4 per cent, from 9.8 per cent in the corresponding period of 1996 and from 10.6 per cent in 1995.

The latest decline is linked to the weakness of the market in France, where new car registrations were down nearly a quarter from a year ago. The overall fall masks a strong performance in some other European markets. In Germany, the company's market share exceeded 6 per cent for the first time in several years, and in the UK market share reached an all-time high of 7.3 per cent.

David Owen, Paris

■ HUNGARIAN IPO

N American Bus valued at \$45m

Shares in North American Bus Industries were yesterday fixed at Ft3,250, at the top end of the range, following strong demand for the initial public offering from the Hungarian-based busmaker. An offering of 1.7m shares to domestic and selected foreign institutional investors was 8.8 times subscribed, prompting majority shareholder First Hungarian Fund to release another 200,000 for sale. A further 65,300 extra shares from the fund's holding will be offered to domestic institutions. Yesterday's pricing rates the company, which makes buses for the US market, at Ft14.7m (\$45.6m).

Mark Mulligan

JCI chairman reaches for the main prize

Mzi Khumalo believes a merger with Lonrho will happen sooner or later, writes Philip Gavith

Mr Mzi Khumalo and Sir John Craven have two things in common: both chair large mining companies, respectively JCI and Lonrho, and both were born in South Africa. There are similarities end.

Sir John went the route of privilege, via an exclusive South African private school, to the helm of Morgan Grenfell and a seat on the board of Deutsche Bank. Mr Khumalo, by contrast, spent 12 years in the notorious Robben Island prison for pursuing the cause of the then banned African National Congress.

Now Mr Khumalo's JCI is in effect Lonrho's largest shareholder - it has an option over 26.7 per cent of the shares which will be activated in December. Lonrho last month rebuffed a merger initiative from JCI. Sir John is understood to have been keen on reaching an arrangement with Anglovaal, the South African mining house run by his old friend, Mr Basil Hersov.

But that option no longer looks possible. "Any attempt to merge Lonrho with Anglovaal... we will block that," says Mzi Khumalo. "Anyone who wants to deal with Lonrho has to come to Johannesburg to talk to us."

The perception in the JCI camp is that Sir John has obstructed a deal which other Lonrho managers - notably Mr Nick Morrell, chief executive, and Mr Terence Wilkinson, who runs the South Africa operations - were keen on. But Mr Khumalo says there is no bad blood. "We are not being hostile... we would like to keep him [Sir John] on as chairman."

He says that if Lonrho and JCI were to merge, Mr Wilkinson would "probably" be chief executive of the new entity. "Terence is a really, really good manager." Mr Khumalo suggests a role for himself as a non-executive deputy chairman (he has other large commitments to the growing financial ser-



Sir John Craven: rebuffed merger initiative



Mzi Khumalo: wants to build 'global mining business'

vice conglomerate, Capital Alliance).

Mr Khumalo, of course, is under considerable pressure to make changes. JCI's share price has dropped to R29 since he paid R54.00 a share last November to take control. This can be largely blamed on the slide in the gold price, but he has not given the market much to be enthusiastic about, with episodes such as the departure of former managing director Mr Bill Nairn unsettling investors.

Mr Khumalo's first priority is to turn JCI's existing assets to better account. A fast-track strategic review is under way, with a report due by the end of this month. Job cuts and disposals are likely to follow. Already, 3,400 jobs have gone, with a further 3,500 expected.

Behind these efforts is the desire to get a better rating for JCI's gold assets. Mr Khumalo says Western Areas is valued at about \$11 an ounce of gold reserves. This compares with average valuations of more than \$100 in North America, until recent price falls. His aim is to get its mines figures up to \$50-\$60. A key element in this will be to get JCI's production costs down to around \$240 an ounce from more than \$300 now.

The second priority is to acquire critical mass.

Mr Khumalo wants to build a

serious, global mining business, but concedes that "JCI is very thin". Size is key to obtaining a decent rating, which in turn allows improved access to international capital markets.

All this leads to Lonrho, which offers access to platinum, a world-class coal business in the form of Dukler, and a London listing. Lonrho is also a key element in the restructuring of the South African mining industry. JCI wished to prevent it falling into enemy hands.

Mr Khumalo believes that a deal with Lonrho will happen sooner or later. The first step will probably involve JCI selling its coal assets to

mining house Mr Khumalo would like to do business with is Gold Fields. Two assets appeal: one is Kloof, a rich if troubled mine which has synergy potentials with Western Areas, the big growth project in JCI. The other is the Tarkwa mine in Ghana, close to JCI's own Prestea mine.

While such deals would help JCI develop critical mass, the main task is putting the gold mines on to a more profitable footing. Local commentators have said black managers such as Mr Khumalo and Mr Ramaphosa have a better chance than their white counterparts in extracting improved productivity from their largely black workforce. Mr Khumalo demurs: "It is not

so... it's nonsense. I have spoken to the unions at JCI and made it clear. We are here to run a business. I'm not for any of this brotherhood stuff."

In a country crippled by political correctness, where business finds itself under enormous pressure to pursue social ends, such frankness is breathtaking. Coming from a black businessman, it is especially so. Few whites dare question the empowerment mantra, and many blacks would like to enforce it via legislation. Mr Khumalo, however, will have none of it. "I have never seen any of the companies I have been involved with as examples of black economic empowerment. People who have backed me have made money."

Capital Alliance share-

holders,

who have seen the

value of their shares rise

from R5 to R40 over the past

18 months, would applaud.

But JCI and Lonrho share-

holders still need persuad-

ing. Mr Khumalo recognises

the challenge. "Business is

about track record. People

will never be comfortable

with me in the City [of Lon-

don] until I have been able

to turn Lonrho around and

deliver returns. Only then

will people take me seri-

ously."

For now, the jury is out.

But Mr Khumalo is a rare

bird in the South African

undergrowth: a powerful

black businessman who

talks and acts the language

of shareholder value, not

entitlement. South Africans

have learnt not to underesti-

mate him. Now it is the

City's turn.

Margins squeezed at Banco Popular

By Tom Burns
in Madrid

Banco Popular, the highly capitalised Spanish bank that recently completed a stock buy-back, yesterday reported lower than expected first-half results, which it attributed to a squeeze on margins because of lower interest rates.

Net attributable income grew 4.7 per cent from the first six months of last year, to Pt131.40m (\$20.8m).

The growth rate contrasts with an 11.7 per cent rise in

the first quarter, when sharply increased fee income and trading profits offset the squeeze on margins.

Net interest income fell 2.9 per cent to Pt286.7bn against the first half of 1996, and by 3.1 per cent quarter-on-quarter. As a net lender on the domestic interbank market, Popular is particularly vulnerable to falling interest rates.

Shareholders however, were appeased by an 8.7 per cent year-on-year rise in equity from 20.27 per cent at the end of 1996 to 20.57 per cent at the end of last month.

With operating profits

ahead just 1 per cent, to Pt61.1bn, the attributable earnings rise was mainly attributable to lowered provisioning because of the bank's healthy loan portfolio.

Popular, which is stepping up its retail operations to take advantage of improved domestic consumption, increased its credit to clients by 10 per cent, but its ratio of assets to non-performing loans fell from 2.28 per cent in June 1996 to 1.84 per cent at the end of last month.

The quality of Popular's

balance sheet was underlined by a 100 per cent coverage of bad and doubtful loans, up from 86.6 per cent a year ago. The coverage is 141.7 per cent if mortgage-backed

العملة

CURRENCIES AND MONEY

Dollar advances to hit DM1.80

MARKETS REPORT

By Simon Kuper

The dollar soared against the D-Mark, yen and pound yesterday, as traders overcame fears that Germany might intervene to support its currency.

The dollar several times broke the DM1.80 barrier against the D-Mark, after stumbling only briefly in the morning on apparent threats of intervention from Mr Theo Waigel, German finance minister.

Mr Waigel blamed "overreaction by the markets" for the rise of the dollar and pound. The German government was "interested in a strong D-Mark" and was in contact with its partners in the Group of Seven leading industrial nations, Mr Hans Tietmeyer, Bundesbank president, said last week that the D-Mark's downward "correction" had ended.

However, forex strategists

doubted that G7 central banks would start buying D-Marks. Mr Peter von Mardell, senior currency economist at UBS in London, said: "The Bundesbank has a long history of being skeptical of intervention." The D-Mark was falling because German interest rates were lower than US and UK rates, and because the markets believed that European monetary union would take the D-Mark into a weak euro.

While these factors were intact the D-Mark would remain soft, strategists said. Mr Gerard Lyons, chief economist at DKB International in London, said a D-Mark rise would jeopardise Germany's fragile, export-led recovery.

But Bear Stearns and Mr

Carl Weinberg, chief economist at High Frequency Economics in New York, both said the D-Mark could recover next week after the French government's fiscal audit. The audit was likely to show that France would miss many of the fiscal targets set for 1998, and that could prompt a delay to the Euro. He therefore recommended buying D-Marks.

The dollar was helped yesterday by US retail sales data showing a slight pickup at the end of the second quarter. Many strategists expect the US economy to regain speed in the third quarter. The dollar closed at DM1.800 in London, 0.9 pfennigs up on yesterday. It has risen 5.5 pfennigs in seven days.

The US currency also rose Y1.7 against the yen to Y115.5 after Mr Etsuro Sakakibara, the ministry of finance official known to traders as "Mr Yen", reported

that volumes had been "extraordinarily thin". Mr Lyons forecast that the dollar would return to its recent Y110/Y116 range after strong Japanese trade data emerged tomorrow.

The dollar gained 1.3 cents against the pound to £1.875. Sterling shed 1.6 pfennigs from Monday's late highs against the D-Mark to close in London at DM3.015.

■ Traders said the Bank of Italy bought D-Marks in the market again yesterday, as the lira neared the top of its unofficial 2.25 per cent trading band within the European exchange-rate mechanism.

■ Another day, another emerging markets crisis. Yesterday the Polish zloty fell 4 per cent, apparently undefended by the central bank, as local investors got the jitters over the currency's future.

Emerging markets currencies have been falling right, left and centre since July 2, when speculators forced the Thai baht to devalue. The Philippine peso followed last week, and this week Malaysia allowed the ringgit to fall modestly. The Czech koruna was devalued in May.

Poland had long been tipped as the next victim. Its current account deficit is 4 per cent of GDP, and recent flooding could take its budget deficit higher.

The zloty was fixed yesterday just 1.3 per cent above the bottom of its 7 per cent trading band. Strategists

forecast an attack on the band, and said the Brazilian real could hit trouble next.

Short term rates are for the US Dollars and Yen, others two days' notes

■ POUND SPOT FORWARD AGAINST THE POUND

Jul 15	Closing mid-point on day		Bid/offer spread	Day's Mid. high	Low	One month Rate %PA	Three months Rate %PA	One year Rate %PA	Bank of England Index
	Open	Change							
Europe									
Austria	50.71	-0.0386	50.84	201	21.2283	21.2219	21.1581	3.1	21.031
Belgium	62.2579	-0.0258	62.353	62.0150	62.0779	3.5	58.957	3.2	101.9
Denmark	11.4889	-0.0228	11.559	11.4488	11.4571	11.1101	11.016	3.4	103.3
Finland	FM 0.0033	-0.0112	0.003	102	0.0793	0.0854	0.079	3.4	81.9
France	FF 10.1801	-0.0274	7.54	6.848	10.3420	10.1471	10.1471	3.5	9.5148
Germany	DM 3.0745	-0.0061	132	132	3.0001	3.0001	3.0001	3.1	101.8
Greece	DR 1.2029	-0.0051	1.2029	1.2029	1.1974	1.1974	1.1974	3.7	101.8
Ireland	IE 1.1117	-0.0015	1.1117	1.1115	1.1115	1.1115	1.1115	0.7	99.2
Italy	LI 2.2382	-0.02	0.02	0.02	2.2442	2.2173	2.2262	3.5	101.1
Luxembourg	LF 0.2577	-0.0155	0.2577	0.2568	0.2568	0.2568	0.2568	3.7	101.2
Netherlands	FM 3.3333	-0.0102	0.02	0.02	3.3280	3.3280	3.3280	3.5	101.8
Portugal	PT 12.5854	-0.0153	12.5854	12.5712	12.5712	12.5712	12.5712	3.5	101.8
Spain	ES 2.2548	-0.0058	2.2548	2.2530	2.2530	2.2530	2.2530	3.5	101.8
Sweden	SEK 13.1832	-0.0158	13.1832	13.0772	13.0772	13.0772	13.0772	3.5	101.8
Switzerland	CHF 2.4733	-0.0199	2.4733	2.4610	2.4610	2.4610	2.4610	3.5	101.8
UK	£ 1.3514	-	303	305	1.3502	1.3502	1.3502	2.8	101.8
Edu	-	-	-	-	-	-	-	-	SDR 1.221825
Americas									
Argentina	Pes 1.6743	-0.0138	1.70	1.748	1.6808	1.6808	1.6808	-	-
Brazil	Re 1.8092	-0.0144	1.80	1.80	1.8283	1.8283	1.8283	-	-
Canada	C\$ 2.3393	-0.0165	2.22	0.948	2.3141	2.2627	2.2626	3.8	101.8
Mexico (New Pesos)	13.0343	-0.0178	1.92	1.98	13.0300	13.0300	13.0300	3.5	101.8
USA	US \$ 1.6745	-0.0138	1.70	1.75	1.6911	1.6911	1.6911	2.8	101.8
Pacific/Middle East/Africa									
Australia	AS 1.2741	-0.0169	7.25	7.25	2.2615	2.2615	2.2615	0.3	101.8
Hong Kong	HK 12.5744	-0.0183	6.94	7.01	13.1023	12.2284	12.2284	3.5	101.8
India	INR 55.7881	-0.0265	2.48	2.48	50.8912	50.8912	50.8912	3.5	101.8
Israel	ILS 5.8008	-0.0254	7.07	7.08	6.0514	5.9617	5.9617	-	101.8
Japan	Y 193.388	+1.25	193.63	193.63	191.910	192.58	192.58	6.3	101.8
Malaysia	MY 4.2334	-0.0415	6.92	7.02	4.2355	4.2611	4.2611	4.2	101.8
New Zealand	Z 2.5375	-	3.38	3.38	2.5140	2.5140	2.5140	-	101.8
Philippines	PhP 5.6745	-0.0151	5.6745	5.6745	5.6745	5.6745	5.6745	-	101.8
Singapore	S\$ 5.6322	-0.0141	5.6322	5.6322	5.6322	5.6322	5.6322	-	101.8
South Africa	R 7.6902	-0.0211	8.22	8.22	7.6255	7.6255	7.6255	-	101.8
South Korea	Won 1.493.68	-1.14	1.498	1.498	1.5073	1.5073	1.5073	-	101.8
Taiwan	NT 47.1747	-0.0184	7.45	7.45	47.1208	47.1208	47.1208	0.4	101.8
Thailand	BT 50.5846	-0.02	50.5846	50.5846	50.5812	50.5812	50.5812	-3.6	101.8

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PAGE 0

JAPAN PHO

US INDICES

US INDICES												
Dow Jones	Jul 14	Jul 11	Jul 10	1997 High	Low	Since compilation	High	Low				
Industrials	7922.98	7921.82	7888.78	7922.31	7891.68	7922.31	41.22					
	(87)	(114)	(87)	(87/97)	(87/97)	(87/97)						
Home Goods	103.68	103.98	104.08	104.08	101.08	108.77	54.98					
	(107)	(146)	(107)	(107/93)	(107/93)	(107/93)						
Transport	2800.75	2818.31	2812.21	2821.22	2227.07	2821.22	13.23					
	(87)	(21)	(87)	(87/97)	(87/97)	(87/97)						
Utilities	232.63	231.85	232.10	240.95	208.47	256.48	16.53					
	(221)	(254)	(183/93)	(87/97)	(87/97)	(87/97)						
DJ Ind. Day's high	8001.26	(7984.02)	Low	7831.00	(7837.85)	1 (Theoretical)						
Dj's high	7850.98	(7955.07)	Low	7880.04	(7887.21)	1 (Actual)						
Standard and Poors												
Composite	918.38	916.65	913.78	918.75	737.01	918.75	4.40					
	(87)	(21)	(87)	(87/97)	(16/92)	(87/97)						
Industrial	1083.55	1079.81	1076.19	1083.55	855.42	1083.55	3.52					
	(147)	(114)	(147)	(167/97)	(30/82)	(167/97)						
Financial	103.68	104.21	103.90	105.75	88.75	105.75	7.13					
	(87)	(21)	(87)	(87/97)	(4/97)	(87/97)						
NYSE Corp.	478.11	478.12	478.27	478.48	385.47	478.48	4.84					
	(87)	(114)	(87)	(87/97)	(25/442)	(87/97)						
Amer. Corp.	632.53	635.47	631.70	635.47	541.29	635.47	52.20					
	(117)	(284)	(117)	(117/97)	(16/756)	(117/97)						
NASDAQ Corp.	1523.88	1502.62	1480.93	1523.88	1201.00	1523.88	54.87					
	(147)	(24)	(147)	(147/97)	(3/1074)	(147/97)						
II RATIOS												
Dow Jones Ind. Div. Yield	Jul 11		Jul 3		Jun 27		Year ago					
1.63	1.63		1.67	2.26								
	Jul 9		Jul 2	Jun 25		Year ago						
S & P Ind. Div. yield	1.55	1.58		1.62	2.03							
S & P Ind. P/E ratio	24.91	24.75		24.35	21.97							
II NEW YORK ACTIVE STOCKS												
Monday	Stocks	Clos	Change	● Volume (million)								
	bated	price	on day	Jul 14		Jul 11	Jul 10					
Micron Tech	6,402,300	47	+2	New York SE		448,708	503,726	551,274				
Crysler	5,816,100	3514	-14	Amex		21,460	23,188	21,634				
Hewlett Pack	5,336,000	85	+34	NASDAQ		650,333	680,211	645,320				
Fannie Mae	4,828,800	4134	-76	NYSE		3,418	3,412	3,380				
Philip Morris	4,808,700	420	-12	Issues Traded		1,000	1,000	1,000				
Somerset	3,877,000	5514	-134	Ricoh		1,476	1,730	1,774				
Westar	3,803,100	3134	-14	Falls		1,379	1,075	1,045				
Hyperion	3,278,300	714	—	Unchanged		584	807	581				
Popco	3,284,600	3774	+16	New Highs		367	411	304				
Tel Brasil	3,121,500	1484	-6	New Lows		18	18	16				
Open	Latest	Change	High	Low Est. vol/Open int.								
II S&P 500												
Sep	926.70	928.50	+1.85	929.20	923.25	48,087	179,882					
Dec	-	939.40	+2.70	-	-	148	5,321					
III Nikkei 225												
Aug	14	11	10	1997 High	Low	Since compilation	High	Low				
Citibank	3.50	-10	4.05	0.76	0.73	3.50	36.24					
AT&T	0.83	-10	0.86	0.76	0.73	0.83	15.44					
Amoco	2.44	-10	2.86	0.76	0.73	2.44	15.44					
Ames	0.70	-10	0.81	0.76	0.73	0.70	13.35					
Ashland	1.87	-10	2.26	1.58	1.55	1.87	12.18					
ANZ Bk	0.75	-10	1.20	0.76	0.73	0.75	12.18					
Americana	2.45	-10	2.86	0.76	0.73	2.45	17.77					
AT&T	1.54	-10	1.81	0.76	0.73	1.54	17.77					
AT&T Corp	2.44	-10	2.86	0.76	0.73	2.44	17.77					
BellSouth	1.87	-10	2.26	0.76	0.73	1.87	17.77					
Becton	1.20	-10	1.51	0.76	0.73	1.20	17.77					
Bethpage	1.44	-10	1.71	0.76	0.73	1.44	17.77					
Bristol-Myers	2.45	-10	2.86	0.76	0.73	2.45	17.77					
Calif. Edison	1.54	-10	1.81	0.76	0.73	1.54	17.77					
Comcast	2.45	-10	2.86	0.76	0.73	2.45	17.77					
Concord	1.87	-10	2.26	0.76	0.73	1.87	17.77					
Continental	1.44	-10	1.71	0.76	0.73	1.44	17.77					
Cookson	1.87	-10	2.26	0.76	0.73	1.87	17.77					
Davidson	1.20	-10	1.51	0.76	0.73	1.20	17.77					
Dow Jones	1.44	-10	1.71	0.76	0.73	1.44	17.77					
Eagle	1.87	-10	2.26	0.76	0.73	1.87	17.77					
Eastman	1.54	-10	1.81	0.76	0.73	1.54	17.77					
Edison	1.87	-10	2.26	0.76	0.73	1.87	17.77					
Exxon	2.45	-10	2.86	0.76	0.73	2.45	17.77					
Farmers	1.87	-10	2.26	0.76	0.73	1.87	17.77					
Fidelity	1.54	-10	1.81	0.76	0.73	1.54	17.77					
Foster	1.87	-10	2.26	0.76	0.73	1.87	17.77					
Furnace	1.20	-10	1.51	0.76	0.73	1.20	17.77					
Gilbane	1.44	-10	1.71	0.76	0.73	1.44	17.77					
Globe	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Elec.	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
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General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
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General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
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General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
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General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
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General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
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General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.76	0.73	1.87	17.77					
General Mills	1.54	-10	1.81	0.76	0.73	1.54	17.77					
General Mills	1.87	-10	2.26	0.								

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NASDAQ NATIONAL MARKET

4 per class July 15

Stock	De.	E	Yrs	High	Low	Last	Chg	Stock	De.	E	Yrs	High	Low	Last	Chg	Stock	De.	E	Yrs	High	Low	Last	Chg								
- A -								- B -								- C -															
ADC Corp	94	1882	324	314	32	+3		DrexelHg	34	42	52	52	53	52		Lobos	322	358	115	18	17	17	17	Rainbow	15	261	193	187	183		
Accellin E	1747	313	312	315	312			Dresser	16	421	19	19	18	18		Louis Firs	21	73	14	14	14	14	-1	Ratio	403	2%	23	23	22		
Adcom Cp	371128	183	17	17	17	-3		Dreyfus	60	124233	544	38	38	33	-4	Lum Firs	223288	560	51	51	50	50	-8	Raymond	225	18	17	33	32	-3	
Adspace	428288	44	42	43	42	+1		DynCorp	54	354	51	47	47	47		Lumex	072	18	504	517	503	51	-13	RECB Fin	630	17	606	648	474	-4	
ADGtel	5714103040	2	35	32	40	+1		DynCorp	31	20	38	38	38	38	-2	Lucent	086	23	951	978	180	203	-5	Read-Hit	2263	21	23	23	24	+1	
AdhesiveADR	037	43	5	48	48	-2		- E -								Leverage	232	54	5	5	5	5	-1	Reebok	22	257	14	14	14	-1	
Adhesives x	820	168874	36	37	37	-2		Eagle Rd	17	257	62	61	61	61	-1	Lever Int	13	25	115	151	151	151	-1	Refining	080	16	3625	343	335	331	+8
Adv Logic	15	351115	15	15	15	+1		EpiSource	397	19	10	10	10	10	-1	Liberate	24	495	54	54	54	54	-1	Regency	30	15	15	15	15	15	
Adv Polym	807	89	72	72	72	-2		Ed Tel	020	23	0720	34	2	33	-3	Liberate S	3322192	50	50	50	50	50	-1	Reps	20	25	25	25	25	-1	
Adv Technol	729	261	261	261	261	-1		Ephesos	750	41	4	4	4	4	-1	Liberate Pr	052	14	165	274	264	264	-1	Reps Int	23	10	234	234	234	-1	
Advant	044	146838	272	35	35	-1		Ergo	21	1944	163	46	47	47	+1	Lechler	57	14	4	4	4	4	-1	Resound	867	54	54	54	54	+1	
Adwest	053	133865	36	34	34	-1		EchSci	21	1944	163	46	47	47	+1	Life Tech	016	22	148	274	265	264	-1	Rezen	120	23	279	604	598	603	-1
Advwest	224	21	10571049	35	40	+1		Echelon	127	14	179	82	81	82	-1	Lifeline	27	64	19	19	19	19	-1	Rockstar	020	17	247	244	244	244	-1
Af Expr	133	12	103	69	69	-1		EckartB	35	1343	34	33	34	34	-1	LincraftM	014	17	121	35	34	34	-1	Right	012	100	57	57	57	-1	
Aico ADR	088	12	103	69	69	-1		Eckarts	165	27	35	35	35	35	-1	LinearTec	020	35	6993	698	574	583	-1	Rosemont	08979	30	22	22	22	-1	
Aigold	088	27	27	27	27	-1		Ecotec Ass	1652208	14	13	14	14	14	-1	Liquitex	052	14	3	35	35	35	+1	Rose St	018	177168	304	293	293	-1	
AIGCom	084	16	2021	21	21	-1		EcoTech	1033	2	2	2	2	2	-1	Liveness	15	5010	26	24	24	24	-1	ReschMed	183007	104	103	103	103	-1	
Ailon Org	058	15	100	40	40	-1		Econ	202	31	32	32	32	32	-1	Long Star	22	20	028	32	32	32	-1	Repetto	34	14	81	81	81	-1	
Ailmere	000	101	1	1	1	-1		EquityOS	202	31	32	32	32	32	-1	LTV Co	16001	87	8	7	7	7	-1	RPM Inc	052	18	1233	123	183	183	-1
Alion	000	101	1	1	1	-1									Lyon Firs	12	245	94	94	94	94	-1	Ryan Firs	000	101	1	1	1	-1		

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AspectTel	30.5214	25	25	24%	+3	Pot Fitter	A	12	13+	3%	+3	Pot Fitter	A	12	13+	3%	+3																			
AST Ranch	668	51+	51+	51+	+3	Pot Fitter	B	0.80	21	12.00	25%	25%	-2	Mohr Gran.	180	325	132	134	-2																	
Atkinson	2.00	17	32	75	-5	Pot Fitter	C	1.24	13	125	35%	34%	+3	Miller H	0.29	29	52.97	40%	+3																	
Atrial	2038160	343	32	39	+3	Pot Fitter	D	0.74	13	26.57	50%	53	-7	Miller	180	163.93	52	53	-7																	
AxonSys	3802	2	6	1	-5	Pot Fitter	E	0.62	18	180	27%	27	+2	MooreCity	1.24	13	31	62.6	+3																	
Avantek	0.24	15139	41	39	40%	+2	Pot Fitter	F	0.62	18	180	27%	27	+2	Monotech	0.10	35	260	11%	+3																
Autodata	158	2	4	2	-5	Pot Fitter	G	0.62	18	180	27%	27	+2	MobileTel	3579	13.93	13	13.93	-5																	
AxonTele	10	745	23.8	22%	23%	+1	Pot Fitter	H	0.62	18	180	27%	27	+2	Modern Co	0.34	17	44	13.4	+3																
- G -																																				
- B -																																				
B E1 B	0.08	83	7	11	-5	10%	11%	+3	Gill App	87	5%	5	5	-4	Modem	0.76	14	52.5	30%	-3																
Baker J	0.06	704	5	5	5	-5	5	-2	GSK Serv	0.07	25	1270	36%	-3	34	34.3	-1%	ModemA	0.06	30	1656	38%	-3	38	38.3	-3										
Ballard	B	4.40	11	6	20	-5	20	-5	Gantis	7	23	21	21	-3	ModemB	0.06	32	1321	40%	-3	40	40.3	+1													
BallyTF	1378	10	5	9	10%	-5	Garnet Ps	1341	1	12	12	-3	ModemC	29	5	5	5	-4	ModemC	0.76	14	52.5	30%	-3	30	30.3	-4									
Bancor	14	804	25.7	25	25.2	-5	Gard Co	10	341	17%	16%	-7	ModemD	0.28	14	1723	27%	-3	26	27.3	+1	ModemD	0.06	30	1656	38%	-3	38	38.3	-3						
BancorCo	0.64	13	55	55	27%	-5	Gard Bind	0.44	17	68	29%	-2	ModemE	0.40	18	73	30%	-3	29	30.3	+1	ModemE	0.28	14	1723	27%	-3	26	27.3	+1						
Bankers	1.16	13	81	81	45	-5	Gentile	12	122	13%	13%	-3	ModemF	661	23%	23	23	-4	23	23.3	-4	ModemF	0.28	14	1723	27%	-3	26	27.3	+1						
BankersCo	0.48	17	1610	29%	29%	-2	GentileP	2895	4%	4%	4%	-3	ModemG	25	40.77	20%	19%	-5	Nash Frisch	0.72	11	52	20%	-3	30	20.3	+1	ModemG	0.28	14	1723	27%	-3	26	27.3	+1
Basic Pat	15	25	40	37	40	+3	Genus Inc	322	5%	5%	5%	+3	ModemH	0.36	30	261	27%	-3	26	27.3	+1	Nash Frisch	0.72	11	52	20%	-3	30	20.3	+1						
Bascom F	0.80	395	121	24	30	+2	Genzyme	8836	26%	25%	25%	-3	ModemI	0.13	21	583	19%	-1	19%	19%	-1	ModemH	0.36	30	261	27%	-3	26	27.3	+1						
Bay View	0.32	28	33	25	25	-5	Gibson Co	6324	5%	5%	5%	+3	ModemJ	13	95	19%	19	-3	Nash Sun	0.13	21	583	19%	-1	19%	19%	-1	ModemI	0.36	30	261	27%	-3	26	27.3	+1
BE Aero	33	3888	32.5	31%	31.7	-1	Gibson G	0.13	95	19%	19	-3	ModemK	10	17	19%	19	-3	Nash Sun	0.41	33	238	71%	-1	71	71.3	-1	ModemJ	0.36	30	261	27%	-3	26	27.3	+1
- M -																																				
- S -																																				
SaintL	0.12	463	20%	20%	20%	-11	NSC	0.41	33	238	71%	-1	71	71.3	-1	SaintL	0.36	30	261	27%	-3	26	27.3	+1												
SaintL	0.12	463	20%	20%	20%	-11	SaintS	0.50	10	121	21%	-1	21%	21.3	-1	SaintS	0.10	30	800	87	-1	87	87.3	+1												
SaintS	0.12	463	20%	20%	20%	-11	SaintS	0.34	33	317	33%	-1	33	33.3	+2	SaintS	0.34	33	317	33%	-1	33	33.3	+2												

- 13 -	KLA-Tn	3017400000	57.1%	11-19	Quesad	23	20	41%	41%	+1%	Karma Corp	1875	44	4%	41%	-1%
DISC Dirs	202512273	251.2	27.4%	+3%	Koll A	20	18	18	18	+1%	Quintiles	2047770	2025	24%	2473	-3%
	202512273	251.2	27.4%	+3%	Konink	11110114	19	18.7	18.7	+1%	Quickability	19	155	32%	31%	+3%
	202512273	251.2	27.4%	+3%			155	155	155	+1%	Quintiles	2165200	2157	26%	2173	-1%
	202512273	251.2	27.4%	+3%			155	155	155	+1%	Quintiles	2165200	2157	26%	2173	-1%

	Market	25/5/97	26/5/97	27/5/97	28/5/97	29/5/97	30/5/97	31/5/97	32/5/97	33/5/97	34/5/97	35/5/97	36/5/97
Dart Group	0.13	23.107	2	106	108	-4							
Deppeler	219	3.4	3.6	3.2	3.2								
Deutsche	70	475	184	184	194	+15							
DauphinUp x1.20	18	23	42%	42%	42%								
Debt Shop	0.20	117	3.8	3.8	3.8								
Detail 6+	0.28	48	20.014	21.61	21.71	+3.8							
Delphimage	0.44	37	840	30%	29%	-30	-15						
DelCap	5163402145214114112	-1.2											
Delply	0.37	18.2294	51.2	49%	50.2	-5							
Descon	20	4.4	4.4	4.4	4.4								
DH Tech	82.8871	24	20	23	27	+1.8							
Digi Int'l	1468	11.2	11	11.3	11.3	+1.8							
Dig Micro	50.6341	35.2	32.2	35.2	35.2	+3.6							
Dig Sound	230	1.2	1.3	1.3	1.3	+1.8							
Dig Syst	15	20	14.2	14.2	14.2	+1.8							
Dionex Cp	25	43	51%	57	51	+1.2							
Disko Ym	236	0.104	0.1	0.1	0.1	-1.4							
Dollar En	0.20	37.2327	0.034	39	39.3	+1.8							
Dolphin He	0.72	17	39	13%	13%	13%							

EASDAQ

EASDAQ is a fully regulated independent pan European Stock Market focused on high growth companies with international aspirations. The shares of companies on the EASDAQ Stock Market can be bought and sold through EASDAQ Members. EASDAQ Members are made up of Brokers and Banks from across Europe											
Company	Mid price	Change on day	Volume	High	Low	Company	Mid price	Change on day	Volume	High	Low
ActiCard	US\$3.125	0	8,25	3	—	Lemait & Haupin	US\$30	-0.25	7440	30	25
Artemis Systems	US\$9.375	-0.125	11688	11.125	9.5	Mercer Int'l	US\$8.5	-0.25	0	11.75	8.125
Chemstar	FF15	0	18	14	—	NTL	US\$23.625	-0.25	1000	25.125	23.75
Dr Solomon's ADS	US\$27.675	-0.5	6150	26.375	16.675	Poftech	US\$3.875	0	—	6.125	2.875
Egnyt Telecom ADS	US\$8.125	-0.125	0	12.25	5.375	Schoeller-Bleckmann	SchB65	-3	26550	1020	800
Imperial Chemical	US\$6.1	-0.15	4872648	12.25	10.725	Torval Int'l	Col207	4	20044	—	—

Prices for 15/7/97. Please note that mid prices are now used to calculate highs and lows.
 Information about EASDAQ can be found on the Web site at: [HTTP://WWW.EASDAQ.BE](http://WWW.EASDAQ.BE)
 EASDAQ offices are located in Brussels (Tel. 32-2 / 227 65 20) and in London (Tel. 44-171 / 488 9990).

Dow weak as Amsterdam, Paris creep up to fresh peaks tech stocks outperform

AMERICAS

Wall Street moved lower in morning trading, with the Dow Jones Industrial Average down 36.70 to 7,886.28 at mid-session amid a flurry of second quarter earnings reports, writes John Labate in New York.

Technology stocks continued to outperform blue chips as the Nasdaq composite index, which is weighted in technology issues, gained 6.47 at 1,530.45 after six consecutive sessions of record-breaking closes. The Standard & Poor's 500 Index lost 2.02 at 916.36.

The Dow sell-off was broadly-based, with cyclical stocks trading lower as International Paper lost \$1.82 at 1,020.20.

Merrill Lynch



at \$37.76 and DuPont fell \$1.41 at \$61.49. Coca-Cola shed \$2 at \$69.42.

Breaking the trend in the Dow was American Express, which rose \$2 to \$80.45. Hewlett-Packard added \$1.41 at \$65.75.

Merrill Lynch surged up \$2.41 to \$85.88 after releasing second-quarter earnings that proved above analysts' expectations. Among other investment banks, Lehman Brothers rose \$1.41 at \$42.98 while broker Charles Schwab gained \$2 or more than 6 per cent to \$44.70.

Placer Dome added 40 cents to \$320.70 after the company announced that its forthcoming interim results would show a big drop in costs.

But most gold producer shares tracked the weaker bullion price. Barrick shed 15 cents to \$38.50.

Sao Paulo slides lower

Latin American markets fell steeply as the recent spate of devaluations in Asia sparked currency concerns.

SAO PAULO was the hardest hit, sliding 750 or 6 per cent to 11,942 on the Bovespa index at mid-session. Inflation for June showed an upward blip but the main damage to sentiment was sudden onslaught of currency scares, which forced a statement from the central bank.

In a clear attempt to defuse the situation, the central bank said it "will not alter its foreign exchange

Paine Webber also released strong earnings and shares rose \$1.41 to \$36.41. Donaldson, Lufkin, & Jenrette continued upward after reporting solid earnings on Monday as shares surged \$1.41 at \$60.75.

Among banking stocks, Citicorp dropped \$1 to \$126.75 after reporting earnings in line with analysts' expectations while Bank of New York lost \$1 to \$46. Chase Manhattan gained \$1.41 to \$102.34 and Wells Fargo recovered some lost ground, gaining \$3.41 at \$28.25.

Technology stocks continued higher after Monday's sharp rises. Semiconductor Intel was up \$2.41 at \$30.81 while rival Motorola added \$1.41 at \$85.4. Microsoft gained \$1.41 at \$127.95. Internet bookseller Amazon.com surged \$2.41 or more than 11 per cent to \$22.41.

At Home, the Internet company that went public last week, surged \$1.41 or nearly 9 per cent to \$24. Oracle rose \$1.41 at \$35.41.

TORONTO moved lower in dull morning volume. Banks remained a weak feature, and at the noon calculation the 300 composite index was off 20.90 at 6,182.70.

Royal Bank of Canada came off 65 cents to C\$65.75 and Bank of Montreal lost 70 cents to C\$55.65 as hopes for lower interest rates continued to lose momentum.

Industrials were mixed. Strong second-quarter earnings lifted steelmaker IPSCO to the top of the performance charts with the shares gaining C\$3.41 to C\$38.50. But Alcan Aluminum dipped 60 cents to C\$47.20.

Placer Dome added 40 cents to C\$20.70 after the company announced that its forthcoming interim results would show a big drop in costs.

But most gold producer shares tracked the weaker bullion price. Barrick shed 15 cents to C\$38.50.

S Africa industrials raise index

Golds fell back but the broader market in Johannesburg continued to gain ground and at the close the all-share index was 10.1 higher at 7,390.7.

Industrials pushed deeper into uncharted territory, lifting the industrial index 43.2 to a record 8,685.7 for a four-session advance of 126 points. Furniture group Protek added 4 cents to R2 in heavy volume.

Among mining shares, Gencor gained 15 cents to R19.95 in very heavy volume.

At R26m, turnover in the shares accounted for more than a sixth of the total for the market.

Golds reversed Monday's strong gains, falling back as a result of renewed weakness for the bullion price. At the close, the golds index was off 23.3 at 978.3.

General contractors mostly stayed on their recent downward course. Obayashi slid Y13 to Y703.

Some high-technology issues continued to benefit from investors' growing focus on export-driven stocks. Sony ended flat at Y10,100 after reaching an intra-day record high of Y10,300. Advantest rose Y70 to Y9,870 and Tokyo Electron Y120 to Y8,650. TDK gained Y10 to Y8,650. Hitachi Y10 to Y1,300 and Fujitsu Y10 to Y1,600.

BANGKOK closed sharply higher on bargain hunting amid talk of currency support from the International Monetary Fund and Japan. In thin volume, the SET index rose 12.75 or 2.25 per cent to 525.66.

Hiroshi Mitsuoka, Japan's finance minister, said yesterday that he was committed to helping Thailand in conjunction with the IMF if necessary. Thai Farmers Bank was the day's most active stock, rising Bt2 to Bt106 on turnover of Bt200m.

KUALA LUMPUR edged lower on foreign selling as the Malaysian dollar, which slumped to a 38 month low against the US currency, became the latest south-east Asian currency to fall to speculators. The composite

index eased 3.02 to 1,012.48.

The domestic dollar fell 1.8 per cent on Monday after the central bank abandoned its peg to the US currency after spending up to \$2bn trying to defend the link.

Eksan was unchanged at M49.16 in spite of news that its \$2.2m Bakun dam project might be delayed.

SEOLU fell 1.2 per cent as

banks bailed out the Kia car-

making and steel group,

once again raising the spectre of financial problems at other big groups. Kia was the third rescue by a consortium of financial institutions within the last three months. The composite

index fell 9.4 to 755.05 as the

flagship Kia Motors lost

Wan1,100 to 13,400.

In Osaka, the OSE average rose 62.43 to 21,034.24 in volume of 19.7m shares.

MANILA fell steadily on current worries, although turnover was light at 1.7bn pesos. The composite index came off 54.87 or 2 per cent to 52.65. Petron fell 40 cents to 6.20 pesos and Empire East Land dropped 20 centavos to 4.25 pesos.

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